REPORT ON EMPLOYMENT EQUITY 2019
# REPORT ON EMPLOYMENT EQUITY 2019

## INTRODUCTION

**REPORT ON EMPLOYMENT EQUITY 2019**

### ABOUT THE REPORT

**REPORT ON EMPLOYMENT EQUITY 2019**

### CHAPTER 1: INSTITUTIONAL OVERVIEW

**REPORT ON EMPLOYMENT EQUITY 2019**

### CHAPTER 2: APPOINTED STAFF

**REPORT ON EMPLOYMENT EQUITY 2019**

### CHAPTER 3: APPOINTED FACULTY AND LIBRARIANS

**REPORT ON EMPLOYMENT EQUITY 2019**

### CHAPTER 4: REPRESENTATION RATES AND WORKFORCE ANALYSIS

**REPORT ON EMPLOYMENT EQUITY 2019**

### APPENDIX A: ETHNOCULTURAL IDENTITY BREAKDOWN

**REPORT ON EMPLOYMENT EQUITY 2019**

### APPENDIX B: COLLECTION OF WORKFORCE DATA (2019)

**REPORT ON EMPLOYMENT EQUITY 2019**

### APPENDIX C: EMPLOYMENT EQUITY OCCUPATIONAL GROUPS (EEOG)

**REPORT ON EMPLOYMENT EQUITY 2019**

### APPENDIX D: EMPLOYMENT EQUITY ACADEMIC CATEGORIES

**REPORT ON EMPLOYMENT EQUITY 2019**

### APPENDIX E: LABOUR AVAILABILITY ANALYSIS

**REPORT ON EMPLOYMENT EQUITY 2019**

### APPENDIX F: BREAKDOWN OF EMPLOYEE GROUPS

**REPORT ON EMPLOYMENT EQUITY 2019**

---

Cover Photo Credit: Ken Jones
INTRODUCTION

This Employment Equity Annual Report provides a snapshot of the composition of our tri-campus employees in 2019. In this report we provide information about recruitment, promotions and departures of employees from our diverse communities. We collect these data about our community through our Employment Equity Survey. Where possible, we make comparisons between the information collected and reported in this report with that which was reported in previous years. Together with our annual Equity, Diversity & Inclusion report, the Employment Equity Annual Report shows our commitment to and progress in attracting and retaining diverse talent.

Integrating equity into the fabric of our institution requires building knowledge and capacity of our staff, investing in people and creating an inclusive culture. We must be intentional about our recruitment practices, mentorship and career development opportunities for our community members who self-identify as Black, Indigenous, racialized, LGBTQ2S+ and persons with disabilities, as well as their intersecting identities. We want the composition of our faculty, librarians, and staff to reflect our vibrant and dynamic student community and the diversity of the Greater Toronto Area.

Some highlights of our commitment to the principles of employment equity, and more broadly to equity, diversity, and inclusion (EDI) include:

- The appointment of a new Executive Director, Equity, Diversity, and Inclusion to provide strategic guidance across all three campuses on building a diverse culture of inclusive excellence.
- The development and implementation of new recruitment strategies that will expand and build talent pools of diverse and qualified candidates.
- The creation of new talent management opportunities to ensure diverse employees have access to professional development opportunities.
- An increase in educational programming delivered by our tri-campus Equity Offices on topics such as unconscious bias, the impact of equity and inclusion in our roles, cultural competency, and training on Indigenous cultures.

I invite you to engage with this report and the data within. I hope it inspires our community to generate new ideas to address underrepresentation and take action to create systemic changes to assist in addressing the University’s employment gaps.

Kelly Hannah-Moffat

Vice-President, Human Resources & Equity
We wish to acknowledge this land on which the University of Toronto operates. For thousands of years it has been the traditional land of the Huron-Wendat, the Seneca, and most recently, the Mississaugas of the Credit River. Today, this meeting place is still the home to many Indigenous people from across Turtle Island and we are grateful to have the opportunity to work on this land.
ABOUT THE EMPLOYMENT EQUITY REPORT

Employment equity is a program designed to address disadvantages in employment for Indigenous / Aboriginal people, persons with disabilities, racialized persons / persons of colour, LGBTQ2S+ individuals, and women. This includes implementing policies, practices, and reasonable accommodations to ensure that individuals who self-identify in designated groups are represented in the University's workforce composition at levels representative of our diverse community.

Assessing progress towards employment equity requires measuring the University's progress towards achieving and exceeding anticipated representation rates. The University's Employment Equity Survey is the cornerstone of this measurement, and is available to all appointed and non-appointed employees of the University.

Our survey examines:

- ethnocultural identities
- gender / gender identity
- Indigenous / Aboriginal People of North America
- visible and non-visible disabilities, and
- sexual orientation

Respondents may choose to respond to all or select questions in the voluntary survey. More than one response can be selected for each question to allow respondents to choose answers which best reflect them, and responses may be modified at any time.

DATA COLLECTION AND ANALYSIS

The data contained in this report is a snapshot of the responses provided by University of Toronto employees as of December 31, 2019. This report also contains applicant information for the period of January 1 to December 31, 2019. This is an adjustment from previous reports which utilized the academic year (i.e. July 1 to June 30).

In addition to surveying its existing workforce, prospective employees are provided the opportunity to complete an anonymous survey as part of their application process for positions at the University. This enables us to determine the effectiveness of programs designed to increase the diversity of our applicant pool.
**TERMINOLOGY AND DEFINITIONS**

**Exits:** Employees with a termination event in the reporting period of January 1 to December 31, 2019. Includes both voluntary (e.g., retirements) and involuntary termination reasons.

**Gap Analysis:** Or Labour Availability Analysis, tells us whether the representation rates at the University in each of the designated groups is at, below, or above the representation rates of those groups in the Canadian workforce for different types of positions.

**Gender Identity:** Each person’s internal and individual experience of gender. It is their sense of being a woman, a man, both, neither, or anywhere along the gender spectrum. A person’s gender identity may be the same as or different from their birth-assigned sex.

**Indigenous / Aboriginal People of North America:** First Nations (status, non-status, treaty or non-treaty), Métis, Inuit, or Native American (US).

**Institutional Response Rate:** Includes respondents who selected the “I choose not to answer this survey” option at the beginning of the survey.

**Labour Availability:** The total external availability of qualified candidates in Ontario with the minimum qualifications to be a candidate for work in a particular Employment Equity Occupational Group (EEOG).

**New Hires:** Employees with an Employment Date in the reporting period of January 1 to December 31, 2019.

**Persons with Disabilities:** Persons who have long-term or recurring physical, mental, sensory, psychiatric, or learning impairment(s) AND

A) who consider themselves to be disadvantaged in employment by reason of that impairment,

OR B) believe that an employer or potential employer is likely to consider them to be disadvantaged in employment by reason of that impairment.

This also includes persons with disabilities who have been accommodated in their current job or workplace.

**Promotions:** Employees with a Promotion or Reclassification event in the reporting period. This also includes the promotion of tenured faculty from Associate Professor to Professor and of continuing stream, Teaching Stream faculty from Associate Professor, Teaching Stream to Professor, Teaching Stream as recorded in the Human Resources Information System (HRIS).

**Representation Rate:** The proportion of staff, faculty, and librarians identifying in each designated category.

**Racialized / Persons of Colour:** Members of such groups in Canada are persons, other than Indigenous/Aboriginal People (defined above), who are non-Caucasian in race or non-white in colour, regardless of place of birth or citizenship.

**Substantive Response Rate:** The number of responses to the survey, excluding those who selected “I choose not to answer this survey.”

**Trans:** A person who identifies with a gender other than the one assigned to them at birth, or to a person whose gender identity and gender expression differs from stereotypical masculine and feminine norms. It is also used as an umbrella term for those who identify as transgender, trans, nonbinary, gender non-conforming, genderqueer, or an analogous term.

**Two-spirit:** A cultural and spiritual identity used by some Indigenous people who have both masculine and feminine spirits. Employees self-identifying as two-spirit can make this selection under the sections of both “Gender and Gender Identity” and “Sexual Orientation.” Two-spirit is a cultural and spiritual identity used by some Indigenous people who have both masculine and feminine spirits and is one of many words to describe various genders, sexes and sexualities. Employees identifying as women, men, or trans can identify in any number of other categories that help inform their own social identities.
Equity, diversity, and inclusion are among our fundamental values. Outstanding scholarship, teaching, and learning can thrive only in an environment that embraces the broadest range of people and encourages the free expression of their diverse perspectives.

We recognize that a diverse campus and a culture of inclusive excellence are essential parts of our institution’s foundation. We work to advance an inclusive, diverse, and equitable U of T, where all members of our community know and feel that they belong. More information about our equity work is available in our Equity Reports or online at hrandequity.utoronto.ca/about/reports

We encourage our employees to complete an Employment Equity Survey, and have seen year over year increases to our institutional response rate. Our current response rate is the highest since the relaunch of our employment equity survey in July 2016, and the highest since 2013. This provides a more accurate picture of our workforce, and also means that, in some cases, changes in representation are the product of a clearer sample of our existing employee base, rather than concrete changes in representation. The likely impact on reporting is most prevalent in smaller demographics and intersections (where \( n \leq 30 \)) and will be further mitigated with increases in response rates across all employee groups in future years.
INSTITUTIONAL RESPONSE RATES

The institutional response rate for the 2019 Employment Equity Survey was: 87.1% (n=9997).

Improvement to the institutional response rate of the 2017-2018 Employment Equity Survey: 6% (n=1140).

The institutional response rate includes respondents who selected the “I choose not to answer this survey” option at the beginning of the survey. The substantive response rate, which excludes those that selected “I choose not to answer,” was 68.0% (n=7802).

INSTITUTIONAL OVERVIEW: REPRESENTATION RATES

Our unique tri-campus structure is the product of a 40-year evolution, with the Mississauga and Scarborough campuses transforming themselves from small undergraduate colleges, to mid-size educational entities hosting a wide range of graduate and undergraduate offerings, and strong programs of research.

There are increasingly strong individual campus identities, and the composition of our workforce at each of the campuses is reflective of the unique communities in which they reside.

REPRESENTATION RATES: ALL EMPLOYEES

Responses reflect how all employees self-identified in the Employment Equity Survey. The following are some of the ways in which all employees self-identified:

In each case n = the number of respondents who self-identified in each category.

INSTITUTIONAL OVERVIEW: ETHNOCULTURAL IDENTITIES

ETHNOCULTURAL IDENTITIES: ALL EMPLOYEES

Responses reflect the general ethnocultural identities that University of Toronto employees have self-identified on the Employment Equity Survey. Respondents identifying with multiple identities are counted in each category selected.

In each case n = the number of respondents who self-identified in each category.

ETHNOCULTURAL IDENTITIES: TRI-CAMPUS

For a detailed breakdown of ethnocultural identities of all employees, please see Appendix A.
CHAPTER 2: APPOINTED STAFF

SCOPE
This chapter focuses on what staff members have told us about how they self-identified in response to the Employment Equity Survey questions, as of December 31, 2019. The counts of applicants, new hires, promotions and exits are based on the calendar year 2019.

For the purposes of this report, staff refers to all appointed employees. This population includes four employment groups: non-unionized administrative staff, USW, other unionized staff, and trades and services.
HIGHLIGHTS

We are continuing to diversify our workforce in a number of areas.

A. WE HAVE MORE STAFF WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR THAN EVER BEFORE

We see year over year increases in our staff composition for respondents who self-identify as racialized persons or persons of colour.

B. RATE OF PROMOTIONS WENT UP FOR WOMEN, LGBQ2S+, AND PERSONS WITH DISABILITIES

We continue to advance the principles of equity, diversity and inclusion with the aim of improving the representation of women and other under-represented groups at all levels.

C. RECRUITMENT AND RETENTION OF DIVERSE INDIVIDUALS: THE NUMBER OF NEW HIRES WAS EQUAL TO OR HIGHER FOR ALL GROUPS THAN EXITS

Attracting, retaining, and engaging diverse populations will help our workforce composition to continue making positive shifts, and will bring a diversity in talents and ideas to our community.

D. INCREASES IN THE PROPORTION OF STAFF RESPONDENTS THAT SELF-IDENTIFIED AS BLACK: FROM 6% IN THE PREVIOUS YEAR’S REPORT TO 6.7%

For the first time, an analysis of representation and intersectional identities for individuals self-identifying as Black has been included allowing us to better identify areas that may need additional focus and to better respond to the needs of our unique community.

OUR STAFF COMPOSITION

As of December 31, 2019, there were 7878 appointed staff in different employment groups:

RESPONSE RATES FOR STAFF

The staff response rate continued its trend of year over year increases.

<table>
<thead>
<tr>
<th>Year</th>
<th>Response Rate (n)</th>
<th>Substantive Response Rate (n)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2019</td>
<td>87.0% (n=6855)</td>
<td>68.6% (n=5423)</td>
</tr>
<tr>
<td>2017-2018</td>
<td>82.3% (n=6117)</td>
<td>65.1% (n=4837)</td>
</tr>
<tr>
<td>2016-2017</td>
<td>75.9% (n=5461)</td>
<td>61% (n=4389)</td>
</tr>
</tbody>
</table>

Substantive Rate: 68.8% vs Overall Rate: 87.0%

Improvement from 2017-18:

Response Rate: 4.7% (n=738)

REPRESENTATION RATES FOR APPOINTED STAFF

Responses reflect how appointed staff self-identified in the Employment Equity Survey. Any response indicating “I choose not to answer” are not included in percentage calculations. The following are some of the ways in which appointed staff self-identified:

In each case n = the number of respondents who self-identified in each category.
REPRESENTATION RATES BY STAFF EMPLOYEE GROUP

Men:
- Non-unionized administrative staff: 37.7% (n=522)
- USW: 10.2% (n=1054)
- Other unionized staff: 31.3% (n=249)
- Trades and services: 100% (n=29)

Racialized / Persons of Colour:
- UTSG: 31.1% (n=417)
- UTM: 35.4% (n=1227)
- UTSC: 35.4% (n=155)
- USW: 10.7% (n=3)

Black:
- UTSG: 4.9% (n=65)
- UTM: 6.9% (n=233)
- UTSC: 9.9% (n=45)

*Note: not reportable due to the small sample size.

TRI-CAMPUS REPRESENTATION RATES FOR APPOINTED STAFF

The composition of our staff across the campuses can help provide insights into how reflective our workforce is of their unique communities.

Staff response rates by Campus:
- UTSG: 87.1% (n=5625)
- UTM: 86.7% (n=646)
- UTSC: 80.8% (n=384)

Staff who self-identified as Women:
- UTSG: 65.6% (n=2867)
- UTM: 66.4% (n=340)
- UTSC: 66.5% (n=311)

Staff who self-identified as Racialized / Persons of Colour:
- UTSG: 33.8% (n=1429)
- UTM: 34.6% (n=168)
- UTSC: 45.8% (n=205)

*Note: not reportable due to the small sample size.
GENDER AND GENDER IDENTITIES

This category captures a person’s internal and individual experience of gender. It includes a person’s sense of being a woman, a man, both, neither, or anywhere along the gender spectrum. A person’s gender identity may be the same or different from their birth-assigned sex.

Employees were able to select any combination of an expanded list of gender and gender identities, including trans, two-spirit, and another gender identity (with specification option). For this survey, we will be using trans to include those who self-identified as trans, two-spirit or another gender identity.

Of staff:

In each case n = the number of respondents who self-identified in each category.

**REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED AS WOMEN**

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

**REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED AS WOMEN**

65.3% (n=3518) of all appointed staff self-identified as women.

Employment Group Breakdown:

**NON-UNIONIZED ADMINISTRATIVE STAFF**

- Substantive: 78.7% (n=1386)
- Respondents with Substantive Responses who Self-Identified as Women: 62.3% (n=864)
- 100% (n=1762)

**USW**

- Substantive: 72.2% (n=3488)
- Respondents with Substantive Responses who Self-Identified as Women: 69.3% (n=2417)
- 100% (n=4832)

**OTHER UNIONIZED STAFF**

- Substantive: 40.3% (n=485)

**TRADES AND SERVICES**

- Substantive: 35.4% (n=29)

*Note: not reportable due to the small sample size.

**1.1 %**

**Notable Change:** Other Unionized staff who self-identified as women decreased by 1.1% from the previous reporting period.
INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS WOMEN

Identifying the types of intersectional identities that exist among our staff enables us to better understand the experiences of staff who self-identified as women who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS WOMEN

Of all appointed staff who self-identified as Women:

In each case n = the number of respondents who self-identified in each category. *Note: not reportable due to the small sample size.

2.5%

Notable Change: staff who self-identified as women and as Racialized / Persons of colour increased by 2.5% from the previous reporting period.

OUR CHANGING COMMUNITY: STAFF WHO SELF-IDENTIFY AS WOMEN

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce.

The proportion of staff exits who self-identify as women (65.1%) exceeds the proportion of the same group’s new hires (63.7%) from the University by 1.4%.

SUMMARY OF APPLICATIONS:

In 2019, there were 171,727 applicants to staff job opportunities with the University. Of these, 167,584 (97.6%) responded substantively to the survey and 165,586 responded substantively to this question.

APPLICANTS

Respondents with Substantive Responses who Self-Identified as Women: 96.4% (n=165,586)

100% (n=171,727) Total Applicants

SUMMARY OF NEW HIRES:

In 2019, there were 905 new hires to the University. Of these, 583 (64.4%) responded substantively to the survey and 581 responded substantively to this question.

TOTAL NEW HIRES

Respondents with Substantive Responses who Self-Identified as Women: 64.2% (n=581)

100% (n=905) Total New Hires

SUMMARY OF PROMOTIONS:

In 2019, 217 staff received promotions. Of these, 166 (76.5%) substantively responded to the survey and 164 responded substantively to this question.

TOTAL PROMOTIONS

Respondents with Substantive Responses who Self-Identified as Women: 64.6% (n=106)

100% (n=217) Total Promotions

SUMMARY OF EXITS:

In 2019, there were 734 staff who left the University. Of these, 448 (61.0%) substantively responded to the survey and 444 responded substantively to this question.

TOTAL EXITS

Respondents with Substantive Responses who Self-Identified as Women: 65.1% (n=289)

100% (n=734) Total Exits

1.1%

Notable Change: applicants who self-identified as women decreased by 1.1% from the previous reporting period.

6.0%

Notable Change: staff who self-identified as women and received a promotion within the University decreased by 6% from the previous reporting period.

4.6%

Notable Change: staff who self-identified as women and left the University increased by 4.6% from the previous reporting period.

Applicants: n= the number of individuals who applied to staff job opportunities with the University

New Hires: n= the number of respondents were a new hire to the University

Promotions: n= the number of respondents received a promotion within the University

Exits: n= the number of respondents left the University
REPORT ON EMPLOYMENT EQUITY 2019

REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED AS MEN

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED AS MEN

34.4% (n=1854) of all staff respondents self-identified as men.

Employment Group Breakdown:

<table>
<thead>
<tr>
<th>Employment Group</th>
<th>Substantive: (n=)</th>
<th>Respondents with Substantive Responses who Self-Identified as Men</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>USW</td>
<td>72.2% (3468)</td>
<td>100% (n=4832)</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Respondents with Substantive Responses who Self-Identified as Men: 30.2% (n=1094)</td>
<td></td>
</tr>
<tr>
<td>Other unionized</td>
<td>40.3% (485)</td>
<td>100% (n=1202)</td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Respondents with Substantive Responses who Self-Identified as Men: 37.3% (n=249)</td>
<td></td>
</tr>
<tr>
<td>Trades and</td>
<td>35.4% (29)</td>
<td>100% (n=82)</td>
<td></td>
</tr>
<tr>
<td>Services</td>
<td></td>
<td>Respondents with Substantive Responses who Self-Identified as Men: 100% (n=29)</td>
<td></td>
</tr>
</tbody>
</table>

INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS MEN

Identifying the types of intersectional identities that exist among our staff enables us to better understand the experiences of staff who self-identified as men who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS MEN

Of all appointed staff who self-identified as Men:

- Self-Identified as LGBQ2S+: 34.2% (n=602)
- Self-Identified as Black: 13.7% (n=243)
- Self-Identified as Indigenous / Aboriginal People of North America: 8.1% (n=145)
- Self-Identified as Persons with Disabilities: 5.4% (n=95)
- Self-Identified as Trans: 1.2% (n=22)
- Self-Identified as Women: 0.3% (n=6)

In each case n = the number of respondents who self-identified in each category. *Note: not reportable due to the small sample size.

1.3% Notable Change: Other unionized staff who self-identified as men increased by 1.3% from the previous reporting period.

4.0% Notable Change: Trades & Services staff who self-identified as men increased by 4% from the previous reporting period.
**REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED AS TRANS**

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

**REPRESENTATION RATES: STAFF WHO SELF-IDENTIFIED AS TRANS**

0.6% (n=31) of all appointed staff self-identified as trans.

**Employment Group Breakdown:**

<table>
<thead>
<tr>
<th>Group</th>
<th>Substantive</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>NON-UNIONIZED ADMINISTRATIVE STAFF</strong></td>
<td>78.7% (n=1386)</td>
<td>100% (n=1762)</td>
</tr>
<tr>
<td>Respondents with Substantive Responses who Self-Identified as Trans: *</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>USW</strong></td>
<td>72.2% (n=3468)</td>
<td>100% (n=4032)</td>
</tr>
<tr>
<td>Respondents with Substantive Responses who Self-Identified as Trans: 0.8% (n=27)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>OTHER UNIONIZED STAFF</strong></td>
<td>40.3% (n=485)</td>
<td>100% (n=1202)</td>
</tr>
<tr>
<td>Respondents with Substantive Responses who Self-Identified as Trans: *</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TRADES AND SERVICES</strong></td>
<td>35.4% (n=29)</td>
<td>100% (n=82)</td>
</tr>
<tr>
<td>Respondents with Substantive Responses who Self-Identified as Trans: *</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Note: not reportable due to the small sample size.

**INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS TRANS**

Identifying the types of intersectional identities that exist among our staff enables us to better understand the experiences of staff who self-identified as trans who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

**INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS TRANS**

Of all appointed staff who self-identified as Trans:

- **Self-Identified as LGBQ2S+** (n=25) 89.3%
- **Self-Identified as Racialized / Persons of Colour** (n=7) 25.0%
- **Self-Identified as Indigenous / Aboriginal People of North America** (n=16) 55.2%
- **Self-Identified as Black** (n=4) 13.8%
- **Self-Identified as Women** (n=7) 22.6%
- **Self-Identified as Men** (n=6) 19.4%
- **Self-Identified as Persons with Disabilities** (n=16) 10.3%

In each case n = the number of respondents who self-identified in each category.

- **Notable Change**: staff who self-identified as trans and as Racialized / Persons of Colour decreased by 2.3% from the previous reporting period.
- **Notable Change**: staff who self-identified as Trans and as Black increased by 4.7% from the previous reporting period.
- **Notable Change**: staff who self-identified as Trans and as a persons with a disability increased by 18.8% from the previous reporting period.
- **Notable Change**: staff who self-identified as Trans and as LGBQ2S+ increased by 6.7% from the previous reporting period.
RACIALIZED / PERSONS OF COLOUR

This category captures information about people who self-identified as racialized / persons of colour and self-identified as non-Caucasian or non-white, regardless of place of birth or citizenship. This category may include those who self-identified as both racialized / persons of colour and Indigenous / Aboriginal People of North America.

Employees identifying as racialized / persons of colour can identify in any number of other categories that help inform their own social identities.

REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR

34.9% (n=1802) of all appointed staff self-identified as Racialized / Persons of Colour.
INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR

Identifying the types of intersectional identities that exist among our staff enables us to better understand the experiences of staff who self-identified as Racialized / Persons of Colour who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

Of all appointed staff who self-identified as Racialized / Person of Colour:

- Self-Identified as Women: 66.5% (n=1196)
- Self-Identified as Black: 17.7% (n=312)
- Self-Identified as Indigenous / Aboriginal People of North America: 6.5% (n=111)
- Self-Identified as Trans: 0.4% (n=7)
- Self-Identified as Persons with Disabilities: 6.4% (n=111)
- Self-Identified as LGBQ2S+: 0.3% (n=5)

In each case n = the number of respondents who self-identified in each category.

Notable Change: Staff who self-identified as Racialized / Persons of Colour and as women increased by 1.5% from the previous reporting period.
OUR CHANGING COMMUNITY: STAFF WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce.

The proportion of staff new hires who self-identified as racialized / persons of colour (39.7%) exceeds the proportion of the same groups’ exits (27.8%) from the University by almost 12%, up from 6% in 2018.

SUMMARY OF APPLICANTS:

In 2019, there were 171,727 applicants to staff job opportunities with the University. Of these, 167,584 (97.6%) responded substantively to the survey and 149,506 responded substantively to this question.

SUMMARY OF NEW HIRES:

In 2019, there were 905 new hires to the University. Of these, 583 (64.4%) responded substantively to the survey and 557 responded substantively to this question.

SUMMARY OF PROMOTIONS:

In 2019, 217 staff received promotions. Of these, 166 (76.5%) substantively responded to the survey and 163 responded substantively to this question.

SUMMARY OF EXITS:

In 2019, there were 734 staff who left the University. Of these, 448 (61.0%) substantively responded to the survey and 431 responded substantively to this question.

- **Notable Change:** applicants who self-identified as Racialized / Persons of Colour increased by 1.7% from the previous reporting period.
- **Notable Change:** staff who self-identified as Racialized / Persons of Colour and were a new hire to the University increased by 5.7% from the previous reporting period.
- **Notable Change:** staff who self-identified as Racialized / Persons of Colour and received a promotion within the University decreased by 7.3% from the previous reporting period.
- **Notable Change:** staff who self-identified as Racialized / Persons of Colour and left the University decreased by 2.2% from the previous reporting period.
Our Ethnocultural Identities: Appointed Staff

This section focuses on the general ethnocultural identity of appointed staff at the University of Toronto. Responses indicating “I choose not to answer” are not included in percentage calculations. For a detailed breakdown of ethnocultural identities of all employees, please see Appendix A.

In each case n = the number of respondents who self-identified in each category.
BLACK

This section reviews the sub-category of individuals who self-identified as Black. This information is included in the overall assessment of ethnocultural identities, but has been highlighted specifically to support parallel initiatives underway at the University analyzing the experience of our Black colleagues.

REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED AS BLACK

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

6.7% (n=346) of all appointed staff self-identified as Black.

Employment Group Breakdown:

<table>
<thead>
<tr>
<th>Employment Group</th>
<th>Substantive:</th>
<th>Respondents with Substantive Responses who Self-Identified as Black</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Non-Unionized Administrative Staff</td>
<td>75.6% (n=1329)</td>
<td>4.9% (n=65)</td>
<td>100% (n=1762)</td>
</tr>
<tr>
<td>USW</td>
<td>69.5% (n=3356)</td>
<td>6.9% (n=233)</td>
<td>100% (n=4632)</td>
</tr>
<tr>
<td>Other Unionized Staff</td>
<td>37.9% (n=456)</td>
<td>9.9% (n=45)</td>
<td>100% (n=1202)</td>
</tr>
<tr>
<td>Trades and Services</td>
<td>34.1% (n=28)</td>
<td>*</td>
<td>100% (n=82)</td>
</tr>
</tbody>
</table>

*Note: not reportable due to the small sample size.*
INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS BLACK

Identifying the types of intersectional identities that exist among our staff enables us to better understand the experiences of staff who self-identified as Black who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS BLACK

Of all appointed staff who self-identified as Black:

- 73.1% (n=253) Self-Identified as Women
- 27.5% (n=95) Self-Identified as Men
- 8.0% (n=26) Self-Identified as Persons with Disabilities
- 5.2% (n=17) Self-Identified as LGBQ2S+
- 1.2% (n=4) Self-Identified as Trans
- 1.2% (n=4) Self-Identified as Indigenous / Aboriginal People of North America

Notable Change:
- Staff who self-identified as Black and as Women increased by 1.5% from the previous reporting period.
- Staff who self-identified as Black and as Persons with a Disability increased by 1.5% from the previous reporting period.
- Staff who self-identified as Black and as Men decreased by 1.3% from the previous reporting period.

*Note: not reportable due to the small sample size.

In each case n = the number of respondents who self-identified in each category.
OUR CHANGING COMMUNITY: STAFF WHO SELF-IDENTIFIED AS BLACK

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce. The proportion of staff new hires who self-identified as Black (7.9%) exceeds the proportion of the same group’s exits (6.8%) from the University by 1.1%.

SUMMARY OF APPLICANTS:

In 2019, there were 171,727 applicants to staff job opportunities with the University. Of these, 167,584 (97.6%) responded substantively to the survey and 143,616 responded substantively to this question.

SUMMARY OF NEW HIRES:

In 2019, there were 905 new hires to the University. Of these, 583 (64.4%) responded substantively to the survey and 554 responded substantively to this question.

SUMMARY OF PROMOTIONS:

In 2019, 217 staff received promotions. Of these, 166 (76.5%) substantively responded to the survey and 160 responded substantively to this question.

SUMMARY OF EXITS:

In 2019, there were 734 staff who left the University. Of these, 448 (61.0%) substantively responded to the survey and 427 responded substantively to this question.

Notable Change:

- Staff who self-identified as Black and received a promotion within the University increased by 1.1% from the previous reporting period.

Applicants: n= the number of individuals who applied to staff job opportunities with the University
New hires: n= the number of respondents were a new hire to the University
Promotions: n= the number of respondents received a promotion within the University
Exits: n= the number of respondents left the University
**INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA**

This category captures persons who identified as First Nations (status, non-status, treaty or non-treaty), Métis, Inuit, or Native American (United States). This self-identification area was updated in 2017 to better align with North American Indigenous / Aboriginal communities’ definitions. Employees identifying as Indigenous / Aboriginal People of North America can identify in any other categories that help inform their own social identities.

**REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA**

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

### REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

1.1% (n=56) of all staff who self-identified as Indigenous / Aboriginal People of North America.

**Employment Group Breakdown:**

<table>
<thead>
<tr>
<th>Employment Group</th>
<th>Substantive:</th>
<th>Respondents with Substantive Responses who Self-Identified as Indigenous / Aboriginal People of North America</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>NON-UNIONIZED ADMINISTRATIVE STAFF</td>
<td>77.5% (n=1365)</td>
<td>100% (n=1762)</td>
<td></td>
</tr>
<tr>
<td>USW</td>
<td>71.3% (n=2443)</td>
<td>100% (n=4832)</td>
<td></td>
</tr>
<tr>
<td>OTHER UNIONIZED STAFF</td>
<td>39.8% (n=478)</td>
<td>100% (n=1202)</td>
<td></td>
</tr>
<tr>
<td>TRADES AND SERVICES</td>
<td>35.4% (n=29)</td>
<td>100% (n=82)</td>
<td></td>
</tr>
</tbody>
</table>

*Note: not reportable due to the small sample size.*
INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

Identifying the types of intersectional identities that exist among our staff enables us to better understand the experiences of staff who self-identified as Indigenous / Aboriginal People of North America who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

Of all appointed staff who self-identified as Indigenous / Aboriginal People of North America:

- Self-Identified as Women: 58.9% (n=33)
- Self-Identified as Men: 39.3% (n=22)
- Self-Identified as LGBQ2S+: 23.5% (n=12)
- Self-Identified as Trans: 20.0% (n=10)
- Self-Identified as Racialized / Persons of Colour: 10.2% (n=5)
- Self-Identified as Persons with Disabilities: 5.4% (n=3)
- Self-Identified as Black: 1.1% (n=3)

In each case n = the number of respondents who self-identified in each category.

Notable Change: who self-identified as Indigenous / Aboriginal People of North America and as women decreased by 1.1% from the previous reporting period.

3.0%

Notable Change: staff who self-identified as Indigenous / Aboriginal People of North America and as persons with disabilities decreased by 3% from the previous reporting period.

1.5%

Notable Change: staff who self-identified Indigenous / Aboriginal People of North America and as LGBQ2S+ decreased by 1.5% from the previous reporting period.

*Note: not reportable due to the small sample size.

OUR CHANGING COMMUNITY: STAFF WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce.

SUMMARY OF APPLICANTS:

In 2019, there were 171,727 applicants to staff job opportunities with the University. Of these, 167,584 (97.6%) responded substantively to the survey and 158,312 responded substantively to this question.

1.1%

Notable Change: who self-identified as Indigenous / Aboriginal People of North America and as women decreased by 1.1% from the previous reporting period.

APPLICANTS

- Respondents with Substantive Responses who Self-Identified as Indigenous / Aboriginal People of North America: 2.7% (n=4217)
- 100% (n=171,727) Total Applicants
SUMMARY OF NEW Hires:
In 2019, there were 905 new hires to the University. Of these, 583 (64.4%) responded substantively to the survey and 575 responded substantively to this question.

SUMMARY OF PROMOTIONS:
In 2019, 217 staff received promotions. Of these, 166 (76.5%) substantively responded to the survey and 165 responded substantively to this question.

SUMMARY OF EXITS:
In 2019, there were 734 staff who left the University. Of these, 448 (61.0%) substantively responded to the survey and 440 responded substantively to this question.

*Note: not reportable due to the small sample size.

Notable Change: staff who self-identified as Indigenous / Aboriginal People of North America and left the University increased by 1.5% from the previous reporting period.

Applicants: n= the number of individuals who applied to staff job opportunities with the University
New Hires: n= the number of respondents were a new hire to the University
Promotions: n= the number of respondents received a promotion within the University
Exits: n= the number of respondents left the University
PERSONS WITH DISABILITIES

This category captures those who have long-term recurring physical, mental, sensory, psychiatric, and/or learning impairment(s), and consider themselves disadvantaged in employment or believe that an employer is likely to consider them to be disadvantaged.

Employees could self-identified as having a visible disability and/or a non-visible disability.

Employees identifying as persons with disabilities can identify in any other categories that help inform their own social identities.

REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED WITH DISABILITIES

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED WITH DISABILITIES

8.7% (n=452) of staff who self-identified as a person with disabilities.

Employment Group Breakdown:

- **NON-UNIONIZED ADMINISTRATIVE STAFF**
  - Substantive: 75.7% (n=1333)
  - Notable Change: staff who self-identified as Persons with Disabilities and as Racialized / Persons of Colour decreased by 3% from the previous reporting period.

- **USW**
  - Substantive: 69.4% (n=3351)
  - Notable Change: staff who self-identified as Persons with Disabilities and LGBQ2S+ increased by 2.7% from the previous reporting period.

- **OTHER UNIONIZED STAFF**
  - Substantive: 39.1% (n=470)

- **TRADES AND SERVICES**
  - Substantive: 34.1% (n=82)

*Note: not reportable due to the small sample size.

INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED WITH DISABILITIES

Identifying the types of intersectional identities that exist among our staff enables us to better understand the experiences of staff who self-identified with disabilities who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED WITH A DISABILITY

Of all appointed staff who self-identified as Persons with Disabilities:

- Self-Identified as Women (n=293)
  - 65.6% (n=191)
- Self-Identified as Racialized / Persons of Colour (n=111)
  - 32.4% (n=36)
- Self-Identified as LGBQ2S+ (n=93)
  - 25.3% (n=23)
- Self-Identified as Indigenous / Aboriginal People of North America (n=26)
  - 21.7% (n=5)
- Self-Identified as Black (n=10)
  - 6.0% (n=6)
- Self-Identified as Trans (n=8)
  - 1.8% (n=1)

In each case n = the number of respondents who self-identified in each category.

- **Notable Change**: staff who self-identified as Persons with Disabilities and as Racialized / Persons of Colour decreased by 3% from the previous reporting period.
- **Notable Change**: staff who self-identified as Persons with Disabilities and LGBQ2S+ increased by 2.7% from the previous reporting period.

OUR CHANGING COMMUNITY: STAFF WHO SELF-IDENTIFIED WITH DISABILITIES

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce.

The proportion of staff exits who self-identified as persons with disabilities (10.3%, n=44) exceeds the proportion of the same group’s new hires (11.2%, n=63) from the University by almost 1%.
SUMMARY OF APPLICANTS:
In 2019, there were 171,727 applicants to staff job opportunities with the University. Of these, 167,584 (97.6%) responded substantively to the survey and 163,110 responded substantively to this question.

SUMMARY OF NEW HIRES:
In 2019, there were 905 new hires to the University. Of these, 583 (64.4%) responded substantively to the survey and 561 responded substantively to this question.

SUMMARY OF PROMOTIONS:
In 2019, 217 staff received promotions. Of these, 166 (76.5%) substantively responded to the survey and 157 responded substantively to this question.

SUMMARY OF EXITS:
In 2019, there were 734 staff who left the University. Of these, 448 (61.0%) substantively responded to the survey and 426 responded substantively to this question.

Notable Change: staff who self-identified as persons with disabilities and were a new hire to the University increased by 2.6% from the previous reporting period.

Applicants: n= the number of individuals who applied to staff job opportunities with the University
New Hires: n= the number of respondents were a new hire to the University
Promotions: n= the number of respondents received a promotion within the University
Exits: n= the number of respondents left the University
There is no explicit definition of “Sexual orientation” by the Ontario Human Rights Code as the Code acknowledges the wide range “of human sexuality from gay and lesbian to bisexual and heterosexual orientations, including intimate emotional and romantic attachments and relationships.” Excerpt from the Ontario Human Rights Commission’s “Policy on discrimination and harassment because of sexual orientation.” For this survey’s purpose, employees could select any combination of sexual orientations from an expanded list, including gay, lesbian, straight/heterosexual, bisexual, queer, two-spirit, and another identity (with specification option). LGBQ2S+ refers to persons who identify with a sexual orientation(s) other than heterosexual.

Employees identifying as LGBQ2S+ can identify any other categories that help inform their own social identities.

**OUR LGBQ2S+ STAFF COMMUNITY:**

In each case $n =$ the number of respondents who self-identified in each category.

**REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED AS LGBQ2S+**

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

**REPRESENTATION ANALYSIS: STAFF WHO SELF-IDENTIFIED AS LGBQ2S+**

8.6% ($n=440$) of staff self-identified as LGBQ2S+.

**Employment Group Breakdown:**

**Non-Unionized Administrative Staff**

<table>
<thead>
<tr>
<th>Self-Identified</th>
<th>Substantive: 75.4% ($n=1329$)</th>
<th>Non-Substantive: 24.6% ($n=463$)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gay</td>
<td>47.5% ($n=2006$)</td>
<td>52.5% ($n=2222$)</td>
</tr>
<tr>
<td>Queer</td>
<td>25.5% ($n=1122$)</td>
<td>74.5% ($n=3002$)</td>
</tr>
<tr>
<td>Lesbian</td>
<td>18.6% ($n=842$)</td>
<td>81.4% ($n=3608$)</td>
</tr>
<tr>
<td>Other Identity</td>
<td>5.0% ($n=59$)</td>
<td>95.0% ($n=721$)</td>
</tr>
<tr>
<td>Two-spirit</td>
<td>3.4% ($n=7$)</td>
<td>96.6% ($n=165$)</td>
</tr>
</tbody>
</table>

**USW**

<table>
<thead>
<tr>
<th>Self-Identified</th>
<th>Substantive: 68.5% ($n=3311$)</th>
<th>Non-Substantive: 31.5% ($n=1521$)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gay</td>
<td>97.5% ($n=3226$)</td>
<td>2.5% ($n=85$)</td>
</tr>
<tr>
<td>Queer</td>
<td>97.5% ($n=1652$)</td>
<td>2.5% ($n=41$)</td>
</tr>
<tr>
<td>Lesbian</td>
<td>97.5% ($n=434$)</td>
<td>2.5% ($n=11$)</td>
</tr>
<tr>
<td>Other Identity</td>
<td>97.5% ($n=28$)</td>
<td>2.5% ($n=7$)</td>
</tr>
</tbody>
</table>

**Other Unionized Staff**

<table>
<thead>
<tr>
<th>Self-Identified</th>
<th>Substantive: 35.7% ($n=429$)</th>
<th>Non-Substantive: 64.3% ($n=761$)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gay</td>
<td>90.0% ($n=338$)</td>
<td>10.0% ($n=51$)</td>
</tr>
<tr>
<td>Queer</td>
<td>90.0% ($n=338$)</td>
<td>10.0% ($n=51$)</td>
</tr>
<tr>
<td>Lesbian</td>
<td>90.0% ($n=115$)</td>
<td>10.0% ($n=14$)</td>
</tr>
<tr>
<td>Other Identity</td>
<td>90.0% ($n=22$)</td>
<td>10.0% ($n=2$)</td>
</tr>
</tbody>
</table>

**Trades and Services**

<table>
<thead>
<tr>
<th>Self-Identified</th>
<th>Substantive: 34.1% ($n=28$)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gay</td>
<td>97.1% ($n=27$)</td>
</tr>
<tr>
<td>Queer</td>
<td>97.1% ($n=5$)</td>
</tr>
<tr>
<td>Lesbian</td>
<td>97.1% ($n=2$)</td>
</tr>
<tr>
<td>Other Identity</td>
<td>100% ($n=2$)</td>
</tr>
</tbody>
</table>

*Note: not reportable due to the small sample size.*
JECTICAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS LGBQ2S+

Identifying the types of intersectional identities that exist among our staff enables us to better understand the experiences of staff who self-identified as LGBQ2S+ who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

INTERSECTIONAL IDENTITIES: STAFF WHO SELF-IDENTIFIED AS LGBQ2S+

Of all appointed staff who self-identified as LGBQ2S+:

- **Self-Identified as Men:** 55.5% (n=243)
- **Self-Identified as Women:** 41.6% (n=182)
- **Self-Identified as Racialized / Persons of Colour:** 25.8% (n=111)
- **Self-Identified as Persons with a Disability:** 22.4% (n=93)
- **Self-Identified as Black:** 5.7% (n=25)
- **Self-Identified as Trans:** 4.0% (n=17)
- **Self-Identified as Indigenous / Aboriginal People of North America:** 2.8% (n=12)

In each case n = the number of respondents who self-identified in each category.

OUR CHANGING COMMUNITY: STAFF WHO SELF-IDENTIFIED AS LGBQ2S+

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce.

The proportion of staff new hires who self-identified as LGBQ2S+ (11.6%, n=64) exceeds the proportion of the same groups’ exits (11.1%, n=46) from the University.

SUMMARY OF APPLICANTS:

In 2019, there were 171,727 applicants to staff job opportunities with the University. Of these, 167,584 (97.6%) responded substantively to the survey and 141,669 responded substantively to this question.

<table>
<thead>
<tr>
<th>Applicants</th>
<th>Substantive: 82.5% (n=141,669)</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Respondents with Substantive Responses who Self-Identified as LGBQ2S+: 8.6% (n=12,164)</td>
<td></td>
</tr>
</tbody>
</table>

100% (n=171,727) Total Applicants

SUMMARY OF NEW HIRES:

In 2019, there were 905 new hires to the University. Of these, 583 (64.4%) responded substantively to the survey and 550 responded substantively to this question.

<table>
<thead>
<tr>
<th>TOTAL NEW HIRES</th>
<th>+ Substantive: 60.8% (n=550)</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Respondents with Substantive Responses who Self-Identified as LGBQ2S+: 11.6% (n=64)</td>
<td></td>
</tr>
</tbody>
</table>

100% (n=905) Total New Hires

SUMMARY OF PROMOTIONS:

In 2019, 217 staff received promotions. Of these, 166 (76.5%) substantively responded to the survey and 159 responded substantively to this question.

<table>
<thead>
<tr>
<th>TOTAL PROMOTIONS</th>
<th>Substantive: 73.3% (n=159)</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Respondents with Substantive Responses who Self-Identified as LGBQ2S+: 14.5% (n=23)</td>
<td></td>
</tr>
</tbody>
</table>

100% (n=217) Total Promotions

SUMMARY OF EXITS:

In 2019, there were 734 staff who left the University. Of these, 448 (61.0%) substantively responded to the survey and 416 responded substantively to this question.

<table>
<thead>
<tr>
<th>TOTAL EXITS</th>
<th>Substantive: 56.7% (n=416)</th>
</tr>
</thead>
<tbody>
<tr>
<td>- Respondents with Substantive Responses who Self-Identified as Persons with Disabilities: 11.1% (n=46)</td>
<td></td>
</tr>
</tbody>
</table>

100% (n=734) Total Exits

- **Notable Change:** staff who self-identified as LGBQ2S+ and were a new hire to the University increased by 2.8% from the previous reporting period.
- **Notable Change:** staff who self-identified as LGBQ2S+ and received a promotion within the University increased by 7.4% from the previous reporting period.
- **Notable Change:** staff who self-identified as LGBQ2S+ and left the University increased by 1.4% from the previous reporting period.

**Applicants:** n= the number of individuals who applied to staff job opportunities with the University

**New Hires:** n= the number of respondents were a new hire to the University

**Promotions:** n= the number of respondents received a promotion within the University

**Exits:** n= the number of respondents left the University
CHAPTER 3: APPOINTED FACULTY AND LIBRARIANS

SCOPE

For the first time, this report includes a chapter focusing specifically on faculty and librarians based on their responses to the University’s Equity Survey as of December 31, 2019. This chapter focuses entirely on how faculty and librarian survey respondents self-identified in response to the six survey questions.

For the purposes of this report, faculty refers to appointed faculty across all ranks. This includes all full-time faculty appointed in the tenure stream and continuing teaching stream faculty who are shown separately.

For the purposes of reporting on survey data all contractually limited term faculty and all part-time limited term faculty are shown as “Other”. This group also includes a limited number of clinical faculty for whom the University of Toronto serves as the employer.

This chapter also reports on both permanent status or permanent status stream, and non permanent status stream librarians at all ranks (Lib I, Lib II, Lib III, Lib IV).

Photo Credit: Diana Tyszko
FACULTY POPULATION

The population referred to is effective December 31, 2019, and includes 3427 appointed faculty.

LIBRARIAN POPULATION

The population referred to is 170 librarians. This includes both permanent status and permanent status stream librarians and non permanent status stream librarians.

HIGHLIGHTS

A. THE DIVERSITY OF FACULTY IN CONTINUING APPOINTMENTS.

Overall, faculty in continuing appointments (which include tenured/tenure stream faculty and teaching stream faculty in the continuing stream) are as, or more, diverse than faculty in contractually limited term appointments and part-time positions in either stream based on survey responses. This statement relates to the population of respondents, recognizing that the profile of faculty within specific fields, academic units, or ranks varies across the University.

B. 43% OF CONTINUING FACULTY RESPONDENTS HIRED IN 2019 WERE RACIALIZED / PERSONS OF COLOUR:

Over 40% (n=33) of the 76 faculty hired to continuing tenure stream or teaching stream appointments and who responded to the survey self-identified as racialized / persons of colour.

C. WE HAVE SEEN AN INCREASE IN THE NUMBER AND PERCENTAGE OF FACULTY WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA:

The number of faculty who self-identified as Indigenous / Aboriginal People of North America has increased over previous years both absolutely and relatively (from 9 (.61%) in 2017 to 25 (1.13%) in 2019).

D. A COMPARABLE PERCENTAGE OF FACULTY SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR ACROSS THE TRI-CAMPUS:

The percentage of faculty who self-identified as racialized / persons of colour (20.1% (n=327) UTSG, 20.7% (n=62) UTM, 22.5% (n=57) UTSC) is remarkably similar across all three campuses.

*LIB II includes 25 non permanent status stream
RESPONSE RATES

Initial faculty response rates of all appointed faculty for the first year of this survey in 2016-17 was 59%. This response rate increased significantly in 2017-18 to 78.1% and has increased even further in 2019 to 87.1% (n=2985). The proportion of librarians who have responded has also increased to an impressive 92.4% (n=157).

It is important to highlight that the general response rate includes faculty and librarians who may have responded “I choose not to answer.” Consequently, considering what the equity data tells us about the population of faculty and librarians, it is important to focus on the “substantive response rate.” In breaking down respondents by equity categories, responses indicating “I choose not to answer” are not included.

APPOINTED FACULTY RESPONSE RATE

The current overall survey response rate of 87.1% (n=2985) represents a 9% (n=236) improvement over the previous year’s rate of 84.1% (n=2603).

The current substantive response rate of 65.7% represents a 6.8% (n=286) improvement over the previous year’s rate of 58.9% (n=1963).
The above are some of the ways in which librarians self-identified. In each case $n$ = the number of respondents who self-identified in each category.

*Note: not reportable due to the small sample size.

In each case $n$ = the number of respondents who self-identified in each category.
GENDER AND GENDER IDENTITIES

This category captures a person’s internal and individual experience of gender. It includes a person’s sense of being a woman, a man, both, neither, or anywhere along the gender spectrum. A person’s gender identity may be the same or different from their birth-assigned sex.

Employees were able to select any combination of an expanded list of gender and gender identities, including trans, two-spirit, and another gender identity (with specification option). For this report, trans includes those who self-identified as trans, two-spirit, or another gender identity.

Employees identifying as women, men, or trans can identify in any number of other categories that help inform their own social identities. Responses indicating “I choose not to answer” are not included in percentage calculations.

Representation Analysis: Faculty and Librarians Who Self-Identified as Women

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

Representation Analysis: All Appointed Faculty Who Self-Identified as Women

46.9% (n=1043) of all appointed faculty respondents self-identified as women.

Appointment Category Breakdown:

<table>
<thead>
<tr>
<th>Appointment Category</th>
<th>Substantive:</th>
<th>Total:</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Tenured and Tenure Stream</strong></td>
<td>67.4% (n=1530)*</td>
<td>100% (n=2270)</td>
</tr>
<tr>
<td>Respondents with Substantive</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Responses who Self-Identified</td>
<td></td>
<td></td>
</tr>
<tr>
<td>as Women: 42.7% (n=653)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Teaching Stream, Continuing</th>
<th>Substantive:</th>
<th>Total:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Respondents with Substantive *</td>
<td>70.9% (n=295)</td>
<td>100% (n=416)</td>
</tr>
<tr>
<td>Responses who Self-Identified</td>
<td></td>
<td></td>
</tr>
<tr>
<td>as Women: 55.3% (n=163)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Other</th>
<th>Substantive:</th>
<th>Total:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Respondents with Substantive</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Responses who Self-Identified</td>
<td></td>
<td></td>
</tr>
<tr>
<td>as Women: 57.2% (n=227)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

The representation rate of faculty who self-identified as women (46.9%, n=1043) did not notably change from the previous period reported (46.8%, n=905).
REPRESENTATION ANALYSIS: LIBRARIANS WHO SELF-IDENTIFIED AS WOMEN

75.4% (n=98) of all librarian respondents self identified as Women.

Breakdown by Rank:

LIB I Substantive: 77.9% (n=74)
Respondents with Substantive + 100% (n=95)
Respondents who Self-Identified as Women: 68.9% (n=51)

LIB II Substantive: 72% (n=18)
Respondents with Substantive + 100% (n=25)
Respondents who Self-Identified as Women: 94.4% (n=17)

LIB III Substantive: 75.6% (n=31)
Respondents with Substantive + 100% (n=41)
Respondents who Self-Identified as Women: 77.4% (n=24)

LIB IV Substantive: 77.8% (n=7)
Respondents with Substantive + 100% (n=9)
Respondents who Self-Identified as Women: 85.7% (n=6)

The representation rate of librarians who self-identified as women (75.4%, n=98) did not change significantly from the previous period reported (75.0%, n=87).

INTERSECTIONAL IDENTITIES: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS WOMEN

Identifying the types of intersectional identities that exist among our faculty and librarians enables us to better understand the experiences of women who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

INTERSECTIONAL IDENTITIES: APPointed FACULTY WHO SELF-IDENTIFIED AS WOMEN

Of all appointed faculty respondents who self-identified as Women:

In each case n = the number of respondents who self-identified in each category. *Note: not reportable due to small sample size.

The percentage of faculty members who self-identified as Women and Racialized/ Persons of Colour increased by 1.2% from 21.1% (n=188) in the previous period reported.

INTERSECTIONAL IDENTITIES: LIBRARIANS WHO SELF-IDENTIFIED AS WOMEN

Of all librarian respondents who self-identified as Women:

*Note: not reportable due to the small sample size.
LABOUR AVAILABILITY GAP ANALYSIS

Labour Availability Gap Analysis tells us whether the representation rates in each of the designated groups is at, below, or above the representation rates of those groups in the Canadian workforce for different types of positions. It enables us to identify opportunities to concentrate recruitment and retention efforts on individuals in designated groups. Our detailed Labour Availability Gap Analysis is available in Appendix E.

**Faculty who self-identified as women** exceeded the anticipated representation rate by 4%, up from 3% the previous year.

**Librarians who self-identified as women** exceeded the anticipated representation rate by 19%, down from 21% the previous year.

**REPRESENTATION ANALYSIS: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS MEN**

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

**REPRESENTATION ANALYSIS: APPOINTED FACULTY WHO SELF-IDENTIFIED AS MEN**

52.6% (n=1168) of all appointed faculty respondents self-identified as Men.

Appointment Category Breakdown:

<table>
<thead>
<tr>
<th>Category</th>
<th>Substantive:</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Substantive</td>
<td>67.4% (n=1530)</td>
<td></td>
</tr>
<tr>
<td>Respondents with Substantive</td>
<td>100% (n=2270)</td>
<td></td>
</tr>
<tr>
<td>Responses who Self-Identified</td>
<td></td>
<td></td>
</tr>
<tr>
<td>as Men: 56.7% (n=868)</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**TEACHING STREAM, CONTINUING**

| Substantive                     | 70.9% (n=295) |       |
| Respondents with Substantive    | 100% (n=416)  |       |
| Responses who Self-Identified   |               |       |
| as Men: 45.1% (n=133)           |               |       |

**OTHER**

| Substantive                     | 53.6% (n=397) |       |
| Respondents with Substantive    | 100% (n=740)  |       |
| Responses who Self-Identified   |               |       |
| as Men: 42.1% (n=167)           |               |       |

The representation rate of faculty who self-identified as men (52.6%, n=1168) did not notably change from the previous period reported (52.9%, n=1024).

**REPRESENTATION ANALYSIS: LIBRARIANS WHO SELF-IDENTIFIED AS MEN**

23.1% (n=30) of all librarian respondents self-identified as Men.

Breakdown by rank:

LIB I | Substantive: 77.9% (n=75) | 100% (n=95) Total
- Respondents with Substantive Responses who Self-Identified as Men: 26.4% (n=21)

LIB II | Substantive: 72.8% (n=18) | 100% (n=25) Total
- Respondents with Substantive Responses who Self-Identified as Men: 100% (n=25)

LIB III | Substantive: 75.6% (n=31) | 100% (n=41) Total
- Respondents with Substantive Responses who Self-Identified as Men: 100% (n=41)

LIB IV | Substantive: 77.8% (n=7) | 100% (n=9) Total
- Respondents with Substantive Responses who Self-Identified as Men: 100% (n=9)

*Note: not reportable due to the small sample size.
INTERSECTIONAL IDENTITIES: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS MEN

Identifying the types of intersectional identities that exist among our faculty and librarians enables us to better understand the experiences of men and other designated groups, and we use this information to inform our programs and services that support our diverse community.

INTERSECTIONAL IDENTITIES: APPOINTED FACULTY WHO SELF-IDENTIFIED AS MEN

Of all appointed faculty respondents who self-identified as Men:

- Self-identified as Racialized / Persons of Colour: 19.0% (n=216)
- Self-identified as Persons with Disabilities: 10.6% (n=120)
- Self-identified as Women: 5.6% (n=63)
- Self-identified as LGBQ2S+: 2.0% (n=22)
- Self-identified as Trans: 0.7% (n=8)
- Self-identified as Indigenous / Aboriginal People of North America: 13.0% (n=144)

In each case n = the number of respondents who self-identified in each category. *Note: not reportable due to the small sample size.

The percentage of faculty members who self-identified as men and racialized/ persons of colour increased by 1.1% from 17.9% (n=179) compared to the previous period reported.

INTERSECTIONAL IDENTITIES: LIBRARIANS WHO SELF-IDENTIFIED AS MEN

Of all librarian respondents who self-identified as Men:

- Self-identified as Racialized / Persons of Colour: 20.7% (n=6)
- Self-identified as LGBQ2S+: 13.0% (n=4)
- Self-identified as Black: 13.0% (n=4)
- Self-identified as Indigenous / Aboriginal People of North America: 6.5% (n=2)
- Self-identified as Persons with Disabilities: 6.5% (n=2)
- Self-identified as Trans: 4.2% (n=1)

In each case n = the number of respondents who self-identified in each category. *Note: not reportable due to the small sample size.

The percentage of librarians who self-identified as men and racialized/ persons of colour decreased by 5.2% from 18.5% (n=5) in the previous period reported. The percentage of librarians who self-identified as men and LGBQ2S+ decreased by 6.2% from 29.9% (n=7) in the previous period reported.
Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

**Representation Analysis: Appointed Faculty Who Self-Identified as Trans**

0.9\% (n=19) of all appointed faculty respondents self-identified as Trans.

Appointment Category Breakdown:

- **Tenured and Tenure Stream**
  - Substantive: 67.4\% (n=1530)
  - Respondents with Substantive Responses who Self-Identified as Trans: 8.8\% (n=12)
  - Total: 100\% (n=2270)

- **Teaching Stream, Continuing**
  - Substantive: 70.9\% (n=295)
  - Respondents with Substantive Responses who Self-Identified as Trans: 100\% (n=416)

- **Other**
  - Substantive: 53.6\% (n=397)
  - Respondents with Substantive Responses who Self-Identified as Trans: 100\% (n=740)

*Note: not reportable due to the small sample size.

The representation rate of faculty who self-identified as trans (0.9\%, n=19) did not notably change from the previous period reported (0.6\%, n=12). There were no notable changes in the representation of faculty who self-identified as trans across the employee subgroups.

**Representation Analysis: Librarians Who Self-Identified as Trans**

Breakdown by Rank:

- **LIB I**
  - Substantive: 77.8\% (n=75)
  - Respondents with Substantive Responses who Self-Identified as Trans: 100\% (n=95)
  - Total: 100\% (n=2270)

- **LIB II**
  - Substantive: 72\% (n=18)
  - Respondents with Substantive Responses who Self-Identified as Trans: 100\% (n=25)
  - Total: 100\% (n=416)

- **LIB III**
  - Substantive: 75.6\% (n=31)
  - Respondents with Substantive Responses who Self-Identified as Trans: 100\% (n=41)
  - Total: 100\% (n=95)

- **LIB IV**
  - Substantive: 77.8\% (n=7)
  - Respondents with Substantive Responses who Self-Identified as Trans: 100\% (n=9)
  - Total: 100\% (n=9)

*Note: not reportable due to the small sample size.
INTERSECTIONAL IDENTITIES: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS TRANS

Identifying the types of intersectional identities that exist among our faculty and librarians enables us to better understand the experiences of men and other designated groups, and we use this information to inform our programs and services that support our diverse community.

INTERSECTIONAL IDENTITIES: APPOINTED FACULTY WHO SELF-IDENTIFIED AS TRANS

Of all appointed faculty respondents who self-identified as Trans:

- Self-Identified as Black
- Self-Identified as LGBQ2S+
- Self-Identified as Women
- Self-Identified as Indigenous / Aboriginal People of North America
- Self-Identified as Racialized / Persons of Colour
- Self-Identified as Men
- Self-Identified as Persons with Disabilities
- Self-Identified as Women

*Note: not reportable due to the small sample size.

INTERSECTIONAL IDENTITIES: LIBRARIANS WHO SELF-IDENTIFIED AS TRANS

Of all appointed librarian respondents who self-identified as Trans:

- Self-Identified as Indigenous / Aboriginal People of North America
- Self-Identified as Men
- Self-Identified as Racialized / Persons of Colour

*Note: not reportable due to the small sample size.
OUR CHANGING COMMUNITY: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS WOMEN

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce.

Annually, new faculty are hired, existing faculty progress through the ranks, and some faculty leave. The same is the case for librarians.

FACULTY

SUMMARY OF NEW Hires: All Appointed Faculty

In the 2019 calendar year, 222 new faculty (in both the tenure stream and continuing teaching stream appointments as well as part-time and contractually limited term appointments in both streams) began employment at the University. Of these new faculty 134 appointed faculty responded substantively to the survey including to this question.

SUMMARY OF NEW Hires: Only Tenure Stream and Continuing Stream Faculty

Of those who began continuing appointments whether in the tenure stream or continuing stream teaching stream, 45 or 58% of respondents self-identified as women.

SUMMARY OF PROMOTIONS: All Appointed Faculty

In the 2019 calendar year, 101 faculty were promoted from Associate Professor or Associate Professor, Teaching Stream to Professor or Professor, Teaching Stream. Of this group, 47 (or 46.5%) responded substantively to the survey and to this question.

*Note: not reportable due to small sample size.

SUMMARY OF EXITS: All Appointed Faculty

In 2019, 176 faculty ended their employment at the University. Of those who left the University, 107 (or 61%) had previously responded substantively to the survey. Of these, 106 responded to this question. These included:

SUMMARY OF EXITS: Only Tenure Stream and Continuing Stream Faculty

Of the 176 who left the University, 76 were in continuing positions.

LIBRARIANS

SUMMARY OF NEW Hires

In 2019, 11 new librarians began employment at the University. Of these, 8 newly hired librarians responded substantively to the survey.

SUMMARY OF PROMOTIONS: Librarians

*Note: not reportable due to small sample size.

SUMMARY OF EXITS: Librarians

*Note: not reportable due to small sample size.

*In most instances this change in rank was effective July 1, 2019 but included dates over the full year. In most instances, the change in rank was as a result of promotion reviews that occurred in the 2018-19 academic year.
RACIALIZED / PERSONS OF COLOUR

This category captures information about people who self-identified as racialized / persons of colour and self-identified as non-Caucasian or non-white, regardless of place of birth or citizenship. This category may include those who self-identified as both racialized / persons of colour and Indigenous / Aboriginal People of North America.

Of all faculty and librarians surveyed 20.2% (n=465) self-identified as racialized or a person of colour including 20.5% (n=446) of appointed faculty and 15.0% (n=19) of librarians. Employees identifying as racialized / persons of colour can identify in any other categories that help inform their own social identities. Responses indicating “I choose not to answer” are not included in percentage calculations.

REPRESENTATION ANALYSIS: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

REPRESENTATION ANALYSIS: APPOINTED FACULTY WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR

20.5% (n=446) of all appointed faculty self-identified as racialized/persons of colour.

Appointment Category Breakdown:

**TENURED AND TENURE STREAM**

- Substantive: 66.1% (n=1500)
- Respondents with Substantive Responses who Self-Identified as Racialized / Persons of Colour: 21.1% (n=317)

**TEACHING STREAM, CONTINUING**

- Substantive: 69.5% (n=289)
- Respondents with Substantive Responses who Self-Identified as Racialized / Persons of Colour: 22.1% (n=64)

**OTHER**

- Substantive: 52.7% (n=390)
- Respondents with Substantive Responses who Self-Identified as Racialized / Persons of Colour: 16.7% (n=65)

The representation rate of appointed faculty who self-identified as racialized / persons of colour (20.5%, n=446) went up by 1.1% from the previous period reported (19.4%, n=369). There were increases of 1.5% in the proportion of tenured and tenure stream faculty and of 1.3% in the proportion of faculty in the teaching stream, continuing who self-identified as racialized / persons of colour.

**TRI-CAMPUS REPRESENTATION ANALYSIS: APPOINTED FACULTY WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR**

The breakdown of faculty who self-identified as racialized / persons of colour is very similar across the three campuses.

**REPRESENTATION ANALYSIS: LIBRARIANS WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR**

15% (n=19) of all librarian respondents self-identified as racialized / persons of colour.

Breakdown by Rank:

**LIB I**

- Substantive: 74.7% (n=71)
- Respondents with Substantive Responses who Self-Identified as Racialized / Persons of Colour: 18.3% (n=13)

**LIB II**

- Substantive: 72% (n=18)
- Respondents with Substantive Responses who Self-Identified as Racialized / Persons of Colour: 16.1% (n=5)

**LIB III**

- Substantive: 75.6% (n=31)
- Respondents with Substantive Responses who Self-Identified as Racialized / Persons of Colour: *

**LIB IV**

- Substantive: 77.8% (n=7)
- Respondents with Substantive Responses who Self-Identified as Racialized / Persons of Colour: *

*Note: not reportable due to the small sample size.

The representation rate of librarians who self-identified as racialized / persons of colour (15%, n=19) went up by 1.7% from the previous period reported (13.3%, n=15).
**INTERSECTIONAL IDENTITIES: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR**

Identifying the types of intersectional identities that exist among our faculty and librarians enables us to better understand the experiences of racialized / persons of colour who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

**INTERSECTIONAL IDENTITIES: ALL APPOINTED STAFF WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR**

Of all appointed faculty respondents who self-identified as Racialized / Persons of Colour:

- Self-Identified as Women (n=229): 51.3%  
- Self-Identified as Black: 13.0%  
- Self-Identified as Trans: 1.6%  
- Self-Identified as Indigenous / Aboriginal People of North America: 7.5%  
- Self-Identified as Persons with Disabilities (n=32): 7.5%  
- Self-Identified as Men (n=216): 48.4%  
- Self-Identified as LGBQ2S+ (n=49): 11.6%  
- Self-Identified as Persons with Disabilities (n=3): 0.7%  

**REPRESENTATION RATES AND WORKFORCE ANALYSIS FOR FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR**

Labour Availability Gap Analysis tells us whether the representation rates in each of the designated groups is at, below, or above the representation rates of those groups in the Canadian workforce for different types of positions. It allows us to identify opportunities to concentrate recruitment and retention efforts on individuals in designated groups. Our detailed Labour Availability Gap Analysis is available in Appendix E.

- Faculty who self-identified as racialized / persons of colour fell below the anticipated representation rate by -1%, down from being at par the previous year. **-1.0%**

- Librarians who self-identified as racialized / persons of colour continued to be below the anticipated representation rate by 4%, an improvement from 6% below the previous year. **-4.0%**

**INTERSECTIONAL IDENTITIES: LIBRARIANS WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR**

Of all librarian respondents who self-identified as Racialized / Persons of Colour:

- Self-Identified as Women (n=15): 78.9%  
- Self-Identified as Black (n=6): 21.1%  
- Self-Identified as LGBQ2S+: 11.6%  
- Self-Identified as Indigenous / Aboriginal People of North America: 7.5%  
- Self-Identified as Persons with Disabilities (n=3): 0.7%  

In each case n = the number of respondents who self-identified in each category. *Note: not reportable due to the small sample size.
OUR CHANGING COMMUNITY: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS RACIALIZED / PERSONS OF COLOUR

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce.

**FACULTY**

**SUMMARY OF NEW HIRES: APPOINTED FACULTY**

In 2019, 222 new faculty began employment at the University. Of these, 134 (or 60.3%) responded substantively to the survey of whom 130 responded to this question:

**SUMMARY OF NEW HIRES: ONLY TENURE STREAM AND CONTINUING TEACHING STREAM FACULTY**

Of the 115 continuing appointments, 76 were hires to continuing tenure stream or teaching stream appointments of whom 43.4% (n=33) self-identified as racialized / persons of colour.

**SUMMARY OF PROMOTIONS: APPOINTED FACULTY**

In 2019, 101 faculty were promoted from Associate Professor or Associate Professor, Teaching Stream to Professor or Professor, Teaching Stream. Of these, 47 (or 46.5%) responded substantively to the survey of whom 46 responded to this question.

**SUMMARY OF EXITS: APPOINTED FACULTY**

In 2019, 176 faculty ended their employment at the University. Of these, 107 (or 61%) responded substantively to the survey and 104 to this question.

**LIBRARIANS**

**SUMMARY OF NEW HIRES: LIBRARIANS**

*Note: not reportable due to the small sample size.

**SUMMARY OF PROMOTIONS: LIBRARIANS**

*Note: not reportable due to the small sample size.

**SUMMARY OF EXITS: LIBRARIANS**

*Note: not reportable due to the small sample size.
OUR ETHNOCULTURAL IDENTITIES

This section focuses on the general ethnocultural identity of faculty and librarians at the University of Toronto. Responses indicating “I choose not to answer” are not included in percentage calculations. For a detailed breakdown of ethnocultural identities of all employees, please see Appendix A.

APPOINTED FACULTY

In each case n = the number of respondents who self-identified in each category.

In each case n = the number of respondents who self-identified in each category.

LIBRARIANS

In each case n = the number of respondents who self-identified in each category. *Note: not reportable due to the small sample size.
This section reviews the sub-category of individuals who self-identified as Black. This information is included in the overall assessment of ethnocultural identities, but has been highlighted specifically to support parallel initiatives underway at the University analyzing the experience of our Black colleagues.

**REPRESENTATION ANALYSIS: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS BLACK**

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

**REPRESENTATION ANALYSIS: APPOINTED FACULTY WHO SELF-IDENTIFIED AS BLACK**

2.9% (n=62) of all appointed faculty self-identified as Black.

Appointment Category Breakdown:

- **Tenured and Tenure Stream**
  - Respondents with Substantive Responses who Self-Identified as Black: 3.3% (n=49)
  - Total: 100% (n=1472)

- **Teaching Stream, Continuing**
  - Respondents with Substantive Responses who Self-Identified as Black: 2.6% (n=8)
  - Total: 100% (n=287)

- **Other**
  - Respondents with Substantive Responses who Self-Identified as Black: 1.3% (n=3)
  - Total: 100% (n=374)

The representation rate of faculty who self-identified as Black (2.9%, n=62) increased slightly from the previous year (2.4%, n=45) for the population as a whole. This increase included a change from 2.8% (n=36) to 3.3% (n=49) amongst tenured and tenure stream faculty, and an increase from 2.0% (n=5) to 2.6% (n=8) amongst faculty in continuing stream teaching stream appointments.

**INTERSECTIONAL IDENTITIES: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS BLACK**

Identifying the types of intersectional identities that exist among our faculty and librarians enables us to better understand the experiences of individuals who self-identified as Black who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

**INTERSECTIONAL IDENTITIES: ALL APPOINTED FACULTY WHO SELF-IDENTIFIED AS BLACK**

Of all appointed faculty respondents who self-identified as Black:

<table>
<thead>
<tr>
<th>Category</th>
<th>Self-Identified as Racialized / Persons of Colour</th>
<th>Self-Identified as Men</th>
<th>Self-Identified as Indigenous / Aboriginal People of North America</th>
<th>Self-Identified as LGBQ2S+</th>
<th>Self-Identified as Persons with Disabilities</th>
<th>Self-Identified as Trans</th>
</tr>
</thead>
<tbody>
<tr>
<td>Libre I</td>
<td>93.5% (n=58)</td>
<td>62.9% (n=39)</td>
<td>35.5% (n=22)</td>
<td>22.6% (n=14)</td>
<td>11.3% (n=7)</td>
<td>6.5% (n=4)</td>
</tr>
<tr>
<td>Libre II</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Libre III</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Libre IV</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

In each case n = the number of respondents who self-identified in each category.*Note: not reportable due to the small sample size.
INTERSECTIONAL IDENTITIES: LIBRARIANS WHO SELF-IDENTIFIED AS BLACK

*Note: not reportable due to the small sample size.

OUR CHANGING COMMUNITY: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS BLACK

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce.

Annually, new faculty are hired, existing faculty progress through the ranks, and some faculty leave. The same is the case for librarians.

FACULTY

SUMMARY OF NEW HIRES: APPOINTED FACULTY

In 2019, 222 new faculty began employment at the University.

SUMMARY OF PROMOTIONS: APPOINTED FACULTY

*Note: not reportable due to the small sample size.

SUMMARY OF EXITS: APPOINTED FACULTY

*Note: not reportable due to the small sample size.

LIBRARIANS

SUMMARY OF NEW HIRES: LIBRARIANS

*Note: not reportable due to the small sample size.

SUMMARY OF PROMOTIONS: LIBRARIANS

*Note: not reportable due to the small sample size.

SUMMARY OF EXITS: LIBRARIANS

*Note: not reportable due to the small sample size.
INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

This category captures information concerning faculty and librarians who self-identified as First Nations (status, non-status, treaty or non-treaty), Métis, Inuit, or Native American (United States). These categories were updated in 2017 to better align with North American Indigenous / Aboriginal communities’ definitions.

Employees identifying as Indigenous / Aboriginal People of North America can identify in any other categories that help inform their own social identities. Responses indicating “I choose not to answer” are not included.

REPRESENTATION ANALYSIS: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

REPRESENTATION ANALYSIS: APPOINTED FACULTY WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

1.1% (n=25) of all appointed faculty self-identified as Indigenous / Aboriginal People of North America.

Appointment Category Breakdown:

<table>
<thead>
<tr>
<th>Category</th>
<th>Substantive</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>TENURED AND TENURE STREAM</td>
<td>67% (n=1522)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>100% (n=2270)</td>
<td>Total</td>
</tr>
<tr>
<td>TEACHING STREAM, CONTINUING</td>
<td>70% (n=291)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>100% (n=416)</td>
<td>Total</td>
</tr>
<tr>
<td>OTHER</td>
<td>53% (n=392)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>100% (n=740)</td>
<td>Total</td>
</tr>
</tbody>
</table>

*Note: not reportable due to the small sample size.

The representation of faculty respondents who self-identified as Indigenous / Aboriginal Person of North America has increased year over year from 9 in 2017, to 17 in 2018, and 25 in 2019. Adding confidence that this is more than simply an effect of an increase in response rates, appointed faculty who self-identified as Indigenous or aboriginal has increased from 0.6% in 2017 to 1.1% of respondents in 2019.

REPRESENTATION ANALYSIS: LIBRARIANS WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

Breakdown by Rank:

LIB I

| Respondents with Substantive Responses who Self-Identified as Indigenous / Aboriginal People of North America: 77.9% (n=74) |
| Total |

LIB II

| Respondents with Substantive Responses who Self-Identified as Indigenous / Aboriginal People of North America: 72% (n=18) |
| Total |

LIB III

| Respondents with Substantive Responses who Self-Identified as Indigenous / Aboriginal People of North America: 75.6% (n=31) |
| Total |

LIB IV

| Respondents with Substantive Responses who Self-Identified as Indigenous / Aboriginal People of North America: 77.8% (n=7) |
| Total |

*Note: not reportable due to the small sample size.
INTERSECTIONAL IDENTITIES: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

Identifying the types of intersectional identities that exist among our faculty and librarians enables us to better understand the experiences of individuals who self-identified as Indigenous / Aboriginal People of North America who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

INTERSECTIONAL IDENTITIES: APPOINTED FACULTY WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

Of all appointed faculty respondents who self-identified as Indigenous / Aboriginal People of North America:

- Self-Identified as Men: 60.0% (n=15)
- Self-Identified as Women: 32.0% (n=8)
- Self-Identified as Racialized / Person of Colour: 28.0% (n=7)
- Self-Identified as Trans: 20.0% (n=5)
- Self-Identified as LGBQ2S+: 16.0% (n=4)
- Self-Identified as Persons with Disabilities: 12.0% (n=3)

In each case n = the number of respondents who self-identified in each category.

INTERSECTIONAL IDENTITIES: LIBRARIANS WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

Of all librarian respondents who self-identified as Indigenous / Aboriginal People of North America:

- Self-Identified as Women: 60.0% (n=15)
- Self-Identified as Racialized / Person of Colour: 32.0% (n=8)
- Self-Identified as Black: 20.0% (n=4)
- Self-Identified as LGBQ2S+: 16.0% (n=7)
- Self-Identified as Trans: 12.0% (n=3)
- Self-Identified as Persons with Disabilities: 12.0% (n=3)
- Self-Identified as Men: 32.0% (n=8)

*Note: not reportable due to the small sample size.

REPORT ON EMPLOYMENT EQUITY ANALYSIS FOR FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

Labour Availability Gap Analysis tells us whether the representation rates in each of the designated groups is at, below, or above the representation rates of those groups in the Canadian workforce for different types of positions. It allows us to identify opportunities to concentrate recruitment and retention efforts on individuals in designated groups. Our detailed Labour Availability Gap Analysis is available in Appendix E.

- Faculty who self-identified as Indigenous / Aboriginal People of North America continued to be on par with the anticipated representation rate (i.e. unchanged from the previous year).
- Librarians who self-identified as Indigenous / Aboriginal People of North America continued to be 1% below the anticipated representation rate (i.e. unchanged from the previous year).
OUR CHANGING COMMUNITY: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS INDIGENOUS / ABORIGINAL PEOPLE OF NORTH AMERICA

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce.

FACULTY

SUMMARY OF NEW HIRES: APPOINTED FACULTY

In 2019, 222 new faculty began employment at the University. 134 of this group responded substantively to the survey of whom 130 responded to this question.

Of these five faculty, four were appointed to tenure steam positions.

SUMMARY OF PROMOTIONS: APPOINTED FACULTY

*Note: not reportable due to the small sample size.

SUMMARY OF EXITS: APPOINTED FACULTY

*Note: not reportable due to the small sample size.

LIBRARIANS

SUMMARY OF NEW HIRES: LIBRARIANS

TOTAL NEW HIRES

100% (n=11)
Total New hires

*Note: not reportable due to the small sample size.

SUMMARY OF PROMOTIONS: LIBRARIANS

TOTAL PROMOTIONS

100% (n=*)
Total Promotions

*Note: not reportable due to the small sample size.

SUMMARY OF EXITS: LIBRARIANS

TOTAL EXITS

100% (n=10)
Total Exits

*Note: not reportable due to the small sample size.
PERSONS WITH DISABILITIES

This category captures those who have long-term recurring physical, mental, sensory, psychiatric, and/or learning impairment(s), and consider themselves disadvantaged in employment or believe that an employer is likely to consider them to be disadvantaged.

Employees could self-identified as having a visible disability and/or a non-visible disability.

Employees identifying as persons with disabilities can identify in any other categories that help inform their own social identities. Responses indicating “I choose not to answer” are not included.

Of all faculty and librarians surveyed, 7.1% (n=163) self-identified as a person with a visible disability and/or a non-visible disability.

REPRESENTATION ANALYSIS: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS PERSONS WITH DISABILITIES

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

REPRESENTATION ANALYSIS: APPOINTED FACULTY WHO SELF-IDENTIFIED AS PERSONS WITH DISABILITIES

7.0% (n=152) of all appointed faculty respondents who self-identified as persons with disabilities.

Appointment Category Breakdown:

**TENURED AND TENURE STREAM**

- **Substantive: 65.2% (n=1481)**

  - **Respondents with Substantive Responses who Self-Identified as Persons with Disabilities: 6.7% (n=99) Total**

**TEACHING STREAM, CONTINUING**

- **Substantive: 68.5% (n=285)**

  - **Respondents with Substantive Responses who Self-Identified as Persons with Disabilities: 7.4% (n=32) Total**

**OTHER**

- **Substantive: 53% (n=392)**

  - **Respondents with Substantive Responses who Self-Identified as Persons with Disabilities: 8.2% (n=32) Total**

The representation rate of faculty respondents who self-identified as persons with disabilities (7%, n=152) did not change significantly from the previous period reported (6.4%, n=121).

**LIBRARIANS WHO SELF-IDENTIFIED AS PERSONS WITH DISABILITIES**

23.1% (n=11) of all librarian respondents self-identified as persons with disabilities.

Breakdown by Rank:

- **LIB I**
  - **Substantive: 75.8% (n=72)**
  - **Respondents with Substantive Responses who Self-Identified as Persons with Disabilities: 8.3% (n=6) Total**

- **LIB II**
  - **Substantive: 68% (n=17)**
  - **Respondents with Substantive Responses who Self-Identified as Persons with Disabilities: * Total**

- **LIB III**
  - **Substantive: 75.6% (n=31)**
  - **Respondents with Substantive Responses who Self-Identified as Persons with Disabilities: 12.9% (n=4) Total**

- **LIB IV**
  - **Substantive: 77.8% (n=7)**
  - **Respondents with Substantive Responses who Self-Identified as Persons with Disabilities: * Total**

*Note: not reportable due to the small sample size.
INTERSECTIONAL IDENTITIES: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS PERSONS WITH DISABILITIES

Identifying the types of intersectional identities that exist among our faculty and librarians enables us to better understand the experiences of individuals who self-identified as persons with disabilities who may also self-identify as members of designated groups. We use this information to inform the programs and services that support our diverse community.

INTERSECTIONAL IDENTITIES: APPOINTED FACULTY WHO SELF-IDENTIFIED AS PERSONS WITH DISABILITIES

Of all appointed faculty respondents who self-identified as Persons with Disabilities:

In each case n = the number of respondents who self-identified in each category. *Note: not reportable due to the small sample size.

INTERSECTIONAL IDENTITIES: LIBRARIANS WHO SELF-IDENTIFIED AS PERSONS WITH DISABILITIES

Of all librarian respondents who self-identified as Persons with Disabilities:

In each case n = the number of respondents who self-identified in each category. *Note: not reportable due to the small sample size.
REPORT ON EMPLOYMENT EQUITY 2019

REPRESENTATION RATES AND WORKFORCE ANALYSIS FOR FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS PERSONS WITH DISABILITIES

Labour Availability Gap Analysis tells us whether the representation rates in each of the designated groups is at, below, or above the representation rates of those groups in the Canadian workforce for different types of positions. It allows us to identify opportunities to concentrate recruitment and retention efforts on individuals in designated groups. Our detailed Labour Availability Gap Analysis is available in Appendix E.

Librarians who self-identified as persons with disabilities continued to exceed the anticipated representation rate by 5% (i.e. unchanged from the previous year).

Faculty who self-identified as persons with disabilities fell below the anticipated representation rate by 2%. This was a decrease in the gap of 1% from the previous year when the representation rate was 3% below the anticipated representation rate.

OUR CHANGING COMMUNITY: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS PERSONS WITH DISABILITIES

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce.

FACULTY

SUMMARY OF NEW HIRES: APPOINTED FACULTY

In 2019, 222 new faculty began employment at the University. This included 134 who responded substantively to the survey and 126 who responded to this question of whom:

TOTAL NEW HIRES: Respondents with Substantive Responses who Self-Identified as Persons with Disabilities 9.5% (n=12)

100% (n=222) Total New Hires

SUMMARY OF NEW HIRES: ONLY TENURE STREAM AND CONTINUING TEACHING STREAM FACULTY

TOTAL NEW HIRES: Respondents with Substantive Responses who Self-Identified as Persons with Disabilities 9.6% (n=7)

100% (n=115) Total New Hires

SUMMARY OF PROMOTIONS: APPOINTED FACULTY

In 2019, 101 faculty were promoted from Associate Professor or Associate Professor, Teaching Stream to Professor or Professor, Teaching Stream. Of these, 47 (or 46.5%) responded substantively to the survey of whom 45 responded to this question.

TOTAL PROMOTIONS: Respondents with Substantive Responses who Self-Identified as Persons with Disabilities 6.7% (n=3)

101 Total Promotions

SUMMARY OF EXITS: APPOINTED FACULTY

In 2019, 176 faculty ended their employment at the University. This included 107 who responded substantively to the survey of whom 104 responded to this question.

TOTAL EXITS: Respondents with Substantive Responses who Self-Identified as Persons with Disabilities 6.7% (n=7)

176 total exits

LIBRARIANS

SUMMARY OF NEW HIRES: LIBRARIANS

*Note: not reportable due to the small sample size.

SUMMARY OF PROMOTIONS: LIBRARIANS

*Note: not reportable due to the small sample size.

SUMMARY OF EXITS: LIBRARIANS

*Note: not reportable due to the small sample size.
SEXPUAL ORIENTATION

There is no explicit definition of “Sexual orientation” by the Ontario Human Rights Code as the Code acknowledges the wide range “of human sexuality from gay and lesbian to bisexual and heterosexual orientations, including intimate emotional and romantic attachments and relationships”\(^3\).

For this survey's purpose, employees could select any combination of sexual orientations from an expanded list, including gay, lesbian, straight/heterosexual, bisexual, queer, two-spirit, and another identity (with specification option). LGBQ2S+ refers to persons who identify with a sexual orientation(s) other than heterosexual. Of all faculty and librarians, 11.3% (n=252) self-identified as LGBQ2S+.

Employees identifying as LGBQ2S+ can identify any other categories that help inform their own social identities. Responses indicating “I choose not to answer” are not included in percentage calculations.

REPRESENTATION ANALYSIS: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS LGBQ2S+

Representation Analysis enables us to evaluate our engagement strategies and determine where additional recruitment efforts should be focused.

REPRESENTATION ANALYSIS: APPOINTED FACULTY WHO SELF-IDENTIFIED AS LGBQ2S+

11.2% (n=237) of all appointed faculty (n=2116) who responded to this question self-identified as LGBQ2S+.

Appointment Category Breakdown:

- **TENURED AND TENURE STREAM**
  - Substantive: 63.8% (n=1448)
  - Respondents with Substantive Responses who Self-Identified as LGBQ2S+: 11.4% (n=165)

- **TEACHING STREAM, CONTINUING**
  - Substantive: 69% (n=287)
  - Respondents with Substantive Responses who Self-Identified as LGBQ2S+: 12.2% (n=33)

- **OTHER**
  - Substantive: 51.5% (n=381)
  - Respondents with Substantive Responses who Self-Identified as LGBQ2S+: 9.7% (n=37)

The representation rate of faculty respondents who self-identified as LGBQ2S+ (11.2%, n=237) did not change significantly from the previous period reported (11.1%, n=206).

**OUR LGBQ2S+ FACULTY COMMUNITY:**

In each case n = the number of respondents who self-identified in each category.* Note: not reportable due to the small sample size.

**REPRESENTATION ANALYSIS: LIBRARIANS WHO SELF-IDENTIFIED AS LGBQ2S+**

12.3% (n=15) of all Librarian respondents self-identified as LGBQ2S+.

Breakdown by Rank:

- **LIB I**
  - Substantive: 72.6% (n=69)
  - Respondents with Substantive Responses who Self-Identified as LGBQ2S+: 11.8% (n=8)

- **LIB II**
  - Substantive: 64.0% (n=16)
  - Respondents with Substantive Responses who Self-Identified as LGBQ2S+: 18.8% (n=3)

- **LIB III**
  - Substantive: 73.2% (n=30)
  - Respondents with Substantive Responses who Self-Identified as LGBQ2S+: *

- **LIB IV**
  - Substantive: 77.8% (n=7)
  - Respondents with Substantive Responses who Self-Identified as LGBQ2S+: *

*Note: not reportable due to the small sample size.

The representation rate of librarians who self-identify as LGBQ2S+ (12.3%, n=15) did not change significantly from the previous period reported (12%, n=13).

**OUR LGBQ2S+ LIBRARIAN COMMUNITY:**

In each case n = the number of respondents who self-identified in each category.* Note: not reportable due to the small sample size.
IDENTIFY THE TYPES OF INTERSECTIONAL IDENTITIES THAT EXIST AMONG OUR FACULTY AND LIBRARIANS ENABLES US TO BETTER UNDERSTAND THE EXPERIENCES OF INDIVIDUALS WHO SELF-IDENTIFIED AS LGBQ2S+ WHO MAY ALSO SELF-IDENTIFY AS MEMBERS OF DESIGNATED GROUPS. WE USE THIS INFORMATION TO INFORM THE PROGRAMS AND SERVICES THAT SUPPORT OUR DIVERSE COMMUNITY.

OF ALL APPOINTED FACULTY RESPONDENTS WHO SELF-IDENTIFIED AS LGBQ2S+:

In each case n = the number of respondents who self-identified in each category.

OF ALL LIBRARIAN RESPONDENTS WHO SELF-IDENTIFIED AS LGBQ2S+:

In each case n = the number of respondents who self-identified in each category. *Note: not reportable due to the small sample size.
OUR CHANGING COMMUNITY: FACULTY AND LIBRARIANS WHO SELF-IDENTIFIED AS LGBQ2S+

Our workforce data provides insights into our behaviour as an employer and informs our inclusivity efforts to reflect our global city within our workforce.

FACULTY

SUMMARY OF HIRES: APPOINTED FACULTY

In 2019, 222 new faculty began employment at the University. Of this group, 134 responded substantively to the survey of whom 120 responded to this question. 12.0% (n=12) were LGBQ2S+ and were appointed to tenure stream or continuing teaching stream appointments.

SUMMARY OF PROMOTIONS: APPOINTED FACULTY

In 2019, 101 faculty were promoted from Associate Professor or Associate Professor, Teaching Stream to Professor or Professor, Teaching Stream. Of this group, 47 (or 49%) responded substantively to the survey and 45 responded to this question.

SUMMARY OF EXITS: APPOINTED FACULTY

In 2019, 176 faculty ended their employment at the University. This included 107 faculty had previously responded substantively to the survey and 103 responded to this question.

LIBRARIANS

SUMMARY OF HIRES: LIBRARIANS

*Note: not reportable due to the small sample size.

SUMMARY OF PROMOTIONS: LIBRARIANS

*Note: not reportable due to the small sample size.

SUMMARY OF EXITS: LIBRARIANS

*Note: not reportable due to the small sample size.
CHAPTER 4: REPRESENTATION RATES AND WORKFORCE ANALYSIS FOR STAFF

Employment equity analysis includes the assessment of representation rates (i.e., the proportion of staff identifying in each designated group) relative to the external availability of qualified candidates in Ontario. In other words, the proportion of employees identifying in designated groups should be about the same as, or better than, the proportion of qualified individuals in those groups across Ontario. Workforce analysis calculates the difference between self-identified representation among University employees and those individuals in the external workforce with the minimum qualifications to be a candidate for work in a particular Employment Equity Occupational Group (EEOG). Generally, attention is given to situations where there is a gap of 10, or greater and an EEOG has gaps in representation in at least three designated groups. This assists the University in determining particular areas of focus and opportunities for improvement.

It is essential to take all of the data into account to properly assess the significance of a gap, as the analysis is dependent on the total number of employees in a particular EEOG. For instance, if there is a gap of -20, the “% of underrepresentation” will be greater in an EEOG with a relatively small number of employees, as opposed to an EEOG with a relatively large number of employees.

Our Labour Availability Gap Analysis in this chapter provide key highlights to instances when the representation rates in each of the designated groups is at, below, or above the representation rates of those groups in the Canadian workforce for different types of positions. It allows us to identify opportunities to concentrate recruitment and retention efforts on individuals in designated groups. Our detailed Labour Availability Analysis for all designate groups are available in Appendix E. Definitions and examples of U of T appointed staff positions relevant to these categories are available in Appendix C.
**Labour Availability Gap Analysis: Staff Who Self-Identified as Women**

Staff in roles categorized as **Semi-skilled Manual Workers** that self-identified as women continued to exceed the anticipated representation rate, increasing from 25% to 45%.

45.0%

Staff in roles categorized as **Senior Managers** that self-identified as women continued to exceed the anticipated representation rate, despite falling from 29% to 23%.

23.0%

Staff in roles categorized as **Supervisors** that self-identified as women continued to fall below the anticipated representation rate, despite an improvement from –24% to –14%.

-14.0%

Staff in roles categorized as **Other Sales & Service Personnel** that self-identified as women fell below the anticipated representation rate, dropping from 0% to –3%.

-3.0%

Staff in roles categorized as **Semi-Professionals and Technicians** that self-identified as women continued to fall below the anticipated representation rate, dropping from –1% to –4%.

-4.0%

**Labour Availability Gap Analysis: Staff Who Self-Identified as Racialized / Persons of Colour**

Since the last report staff who self-identified as racialized / persons of colour currently exceed or are equal to available labour pools in 13 employee groups.

Staff in roles categorized as **Supervisors: Crafts & Trades** who self-identified as Indigenous / Aboriginal People of North America continues to exceed the anticipated representation rate, despite falling from 3% to 2%.

2.0%

Staff in roles categorized as **Other Sales & Service Personnel** who self-identified as Indigenous / Aboriginal People of North America continues to fall below the anticipated representation rate, dropping from –1% to –5%.

-5.0%

Staff in roles categorized as **Semi-skilled Manual Workers** who self-identified as Indigenous / Aboriginal People of North America continues to fall below the anticipated representation rate, dropping from –6% to –17%.

-7.0%

Staff in roles categorized as **Other Manual Workers** who self-identified as Indigenous / Aboriginal People of North America continues to fall below the anticipated representation rate, dropping from –3% to –7%.

-7.0%

**Labour Availability Gap Analysis: Staff Who Self-Identified as Indigenous / Aboriginal People of North America**

Staff in roles categorized as **Supervisors: Crafts & Trades** who self-identified as Indigenous / Aboriginal People of North America continues to exceed the anticipated representation rate, despite falling from 3% to 2%.

2.0%

Staff in roles categorized as **Other Sales & Service Personnel** who self-identified as Indigenous / Aboriginal People of North America continues to fall below the anticipated representation rate, dropping from –1% to –5%.

-5.0%

Staff in roles categorized as **Semi-skilled Manual Workers** who self-identified as Indigenous / Aboriginal People of North America continues to fall below the anticipated representation rate, dropping from –6% to –17%.

-7.0%

Staff in roles categorized as **Other Sales & Service Personnel** who self-identified as Indigenous / Aboriginal People of North America continues to fall below the anticipated representation rate, dropping from –4% to –8%.

-8.0%

Staff in roles categorized as **Supervisors** that self-identified as persons with disabilities continues to exceed the anticipated representation rate, with no change from the previous period.

5.0%

Staff in roles categorized as **Administrative & Senior Clerical Personnel** that self-identified as racialized / persons of colour continued to exceed the anticipated representation rate, increasing from 17% to 32%.

32.0%

Staff in roles categorized as **Other Manual Workers** that self-identified as racialized / persons of colour continued to exceed the anticipated representation rate, increasing from 14% to 20%.

20.0%

Staff in roles categorized as **Other Manual Workers** that self-identified as racialized / persons of colour continued to fall below the anticipated representation rate, despite an improvement from –25% to –7%.

-7.0%

Staff in roles categorized as **Middle & Other Managers** that self-identified as persons with disabilities continues to exceed the anticipated representation rate, increasing from 0% to 10%.

10.0%

Staff in roles categorized as **Other Sales & Service Personnel** that self-identified as persons with disabilities exceeds the anticipated representation rate, increasing from 0% to 10%.

-8.0%

Staff in roles categorized as **Other Sales & Service Personnel** that self-identified as persons with disabilities continues to fall below the anticipated representation rate, dropping from –4% to –8%.

-17.0%

Staff in roles categorized as **Supervisors** that self-identified as persons with disabilities continues to fall below the anticipated representation rate, dropping from –6% to –17%.
APPENDIX A: ETHNIC CULTURAL IDENTITY BREAKDOWN: INSTITUTIONAL OVERVIEW

WHITE: 61.2% (n=4570)

As Southeast Asian
41.5% (n=187)
Self-Identified as East Asian
41.5% (n=187)
Self-Identified as White North American
42.8% (n=1957)
Self-Identified as White - Other
36.2% (n=1614)
Self-Identified as White - Multiple
15.6% (n=715)
Self-Identified as White South American
1.6% (n=75)

LATIN / HISPANIC: 4.1% (n=307)

Self-Identified as Latin European
22.1% (n=66)
Self-Identified as Latin South American
15.3% (n=47)
Self-Identified as Latin Caribbean
6.8% (n=21)
Self-Identified as Latin - Multiple
3.3% (n=10)
Self-Identified as Latin - Other
2.0% (n=6)

MIDDLE EASTERN: 3.6% (n=264)

Self-Identified as Middle Eastern West Asia
36.4% (n=96)
Self-Identified as Middle Eastern - Other
33% (n=87)
Self-Identified as Middle Eastern - North Africa
11.4% (n=30)
Self-Identified as Middle Eastern - Multiple
10.6% (n=28)
Self-Identified as Middle Eastern - Multiple
3.0% (n=8)

BLACK: 5.5% (n=408)

Self-Identified as Black African
47.3% (n=193)
Self-Identified as Black North American
23.8% (n=97)
Self-Identified as Black - Other
10.5% (n=43)
Self-Identified as Black - Multiple
7.1% (n=29)
Self-Identified as Black South American
3.7% (n=15)
Self-Identified as Black European
1.5% (n=6)
Self-Identified as Black and White
1.0% (n=4)

MIXED RACE: 3.3% (n=247)

Self-Identified as Asian and White
19.0% (n=47)
Self-Identified as Asain and Black
7.7% (n=19)
Self-Identified as Black and White
4.5% (n=11)
Self-Identified as Latin / Hispanic and White
1.6% (n=4)
Self-Identified as any other combination
1.2% (n=3)

*Note: not reportable due to the small sample size.
APPENDIX B: COLLECTION OF WORKFORCE DATA (2019)

The University administers the Employment Equity Survey online to all appointed and non-appointed employees through our Employee Self-Service (ESS) system. Participation in the survey is voluntary. Those who choose to complete the survey have the option of responding to one or more questions. Employees may update their information at any time via ESS or by contacting their Divisional Human Resources Office.

APPLICANT DIVERSITY SURVEY

The Applicant Diversity Survey is administered to individuals at the time of their application to the University. Applicants can choose not to respond to all or select questions. The survey is anonymous, and recruiters do not have access to its data.

DESIGNATED GROUPS

The University collects data from employees regarding membership in the four (4) designated groups: women, people with disabilities, Aboriginal peoples, and visible minorities in accordance with the manner set out by the Federal Contractors Program (FCP). The University also collects data on employees who identify as LGBQ2S+.

DATA ANALYSIS

The data regarding the external labour pool is drawn from the 2016 Canadian census and the Canadian Survey on Disability (CSD). Positions at the University are categorized by Employment Equity Occupational Groups (EEOGs) as established by Employment and Social Development Canada (ESDC). EEOGs are job categories arranged in a hierarchal fashion based on groupings of National Occupational Classification (NOC) codes created by Statistics Canada. For information about the NOC classification criteria is available on the Employment Equity Technical Guide.
## APPENDIX C: EMPLOYMENT EQUITY OCCUPATIONAL GROUPS (EEOG)

<table>
<thead>
<tr>
<th>Employment Equity Occupational Group (EEOG)</th>
<th>Definition</th>
<th>Examples of University of Toronto Positions</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Senior Managers</strong></td>
<td>Employees holding the most senior positions in large firms or corporations. They are responsible for the corporation’s policy and strategic planning, and for directing and controlling the functions of the organization.</td>
<td>President, Vice-President, Secretary of the Governing Council, Chief Librarian</td>
</tr>
<tr>
<td><strong>Middle and Other Managers</strong></td>
<td>Middle and other managers receive instructions from senior managers and administer the organization’s policy and operations through subordinate managers or supervisors. Senior managers and middle and other managers compromise all managers.</td>
<td>Director, Associate Director, Manager</td>
</tr>
<tr>
<td><strong>Professionals</strong></td>
<td>Professionals usually need either university graduation or prolonged formal training and often have to be members of a professional organization.</td>
<td>Accountants, Programmers</td>
</tr>
<tr>
<td><strong>Semi-Professional and Technicians</strong></td>
<td>Workers in these occupations have to possess knowledge equivalent to about two years of post-secondary education, offered in many technical institutions and community colleges, and often have further specialized on-the-job training. They may have highly developed technical and/or artistic skills.</td>
<td>Animal Lab Technician, Library Assistant, Engineering Technician</td>
</tr>
<tr>
<td><strong>Supervisors</strong></td>
<td>Non-management first-line coordinators of white-collar (administrative, clerical, sales and service) workers. Supervisors may, but do not usually, perform any of the duties of the employees under their supervision.</td>
<td>Lead Caretaker, Accounting Supervisor</td>
</tr>
<tr>
<td><strong>Supervisors: Crafts and Trades</strong></td>
<td>Non-management first-line coordinators of workers in manufacturing, processing, trades and primary industry occupations. They supervise skilled crafts and trades workers, semi-skilled manual workers and/or other manual workers. Supervisors may, but do not usually, perform the duties of the employees under their supervision.</td>
<td>Trades supervisor</td>
</tr>
<tr>
<td>Employment Equity Occupational Group (EEOG)</td>
<td>Definition</td>
<td>Examples of University of Toronto Positions</td>
</tr>
<tr>
<td>--------------------------------------------</td>
<td>------------</td>
<td>--------------------------------------------</td>
</tr>
<tr>
<td>Administrative and Senior Clerical Personnel</td>
<td>Workers in these occupations carry out and coordinate administrative procedures and administrative services primarily in an office environment or perform clerical work of a senior nature.</td>
<td>Administrative assistants, business officers, executive assistants</td>
</tr>
<tr>
<td>Skilled Sales and Service Personnel</td>
<td>Highly skilled workers engaged wholly or primarily in selling or in providing personal service. These workers have a thorough and comprehensive knowledge of the processes involved in their work and usually have received an extensive period of training involving some post-secondary education, part or all of an apprenticeship, or the equivalent on-the-job training and work experience.</td>
<td>Cook, assistant cook.</td>
</tr>
<tr>
<td>Skilled Crafts and Trades Workers</td>
<td>Manual workers of a high skill level, having a thorough and comprehensive knowledge of the processes involved in their work. They are frequently journeymen and journeywomen who have received an extensive period of training.</td>
<td>Electrician, plumbers, machinists</td>
</tr>
<tr>
<td>Clerical Personnel</td>
<td>Workers performing clerical work, other than senior clerical work.</td>
<td>Data entry clerk, general office clerk, mail clerk</td>
</tr>
<tr>
<td>Intermediate Sales and Service Personnel</td>
<td>Workers engaged wholly or primarily in selling or in providing personal service who perform duties that may require from a few months up to two years of on-the-job training, training courses, or specific work experience. Generally, these are workers whose skill level is less than that of skilled sales and service, but greater than that of elementary sales and service workers.</td>
<td>Bookstore Assistants</td>
</tr>
<tr>
<td>Semi-Skilled Manual Workers</td>
<td>Manual workers who perform duties that usually require a few months of specific vocational on-the-job training. Generally, these are workers whose skill level is less than that of skilled crafts and trades workers, but greater than that of elementary manual workers.</td>
<td>Drivers</td>
</tr>
<tr>
<td>Other Sales and Service Personnel</td>
<td>Workers in sales and service jobs that generally require only a few days or no on-the-job training. The duties are elementary and require little or no independent judgement.</td>
<td>Foodservice assistant, event attendant</td>
</tr>
</tbody>
</table>
## APPENDIX D: EMPLOYMENT EQUITY ACADEMIC CATEGORIES

<table>
<thead>
<tr>
<th>Employment Equity Academic Categories</th>
<th>Definition</th>
<th>Examples of University of Toronto Positions</th>
</tr>
</thead>
</table>
| Appointed Faculty                     | Academic staff or faculty are persons appointed under the Policy and Procedures on Academic Appointment or the Policy and Procedures on Employment Conditions of Part-time Faculty to academic units at the University of Toronto. An appointed faculty member has three components of workload: teaching; research or scholarship; and service. | Tenured and tenure stream (F1)  
Contractually Limited Term Appointment (CLTA) and Part-time Limited Term (F2)  
Teaching stream, continuing (FA)  
Teaching stream, Contractually Limited Term (FB)  
Teaching stream, part-time Limited Term (F4)  
Clinical faculty⁵  
All faculty serving in Academic Administrative positions have been included in the count of ‘appointed faculty’. |
| Librarians                            | Librarians refers to persons appointed under the Librarians Policy or the Policy on Part-time Librarians. Librarians hold either a library degree from an accredited institution or equivalent professional education. | |

⁵For the purposes of reporting on survey data, ‘appointed faculty’ also includes a limited number of clinical faculty for whom the University of Toronto serves as the employer. Clinical faculty who are not employed by the University (this constitutes the majority of clinical faculty) currently do not have access to the University’s diversity survey.
APPENDIX E: LABOUR AVAILABILITY ANALYSIS

In the diagrams below, the figures show the difference between the University’s representation rates and external availability data. For each group (Staff, Faculty, Librarians), two tables are presented. The first table multiplies the difference by the number of employees in each Employment Equity Occupational Group (EEOG) to determine an estimate of the representation. Green indicates U of T is above the market availability and red is below. Note that the data does not contain an analysis of LGBQ2S+ data, as no corresponding external data is available.

<table>
<thead>
<tr>
<th>Employee Group</th>
<th>Total</th>
<th>Women</th>
<th>Persons with Disabilities</th>
<th>Racialized / Persons of Colour</th>
<th>Indigenous / Aboriginal People of North America</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 - Senior Managers</td>
<td>19</td>
<td>4</td>
<td>-1</td>
<td>1</td>
<td>-1</td>
</tr>
<tr>
<td>2 - Middle &amp; Other Managers</td>
<td>693</td>
<td>146</td>
<td>35</td>
<td>37</td>
<td>-11</td>
</tr>
<tr>
<td>3 - Professionals</td>
<td>1942</td>
<td>112</td>
<td>-23</td>
<td>263</td>
<td>-36</td>
</tr>
<tr>
<td>4 - Semi-Professionals &amp; Technicians</td>
<td>927</td>
<td>-37</td>
<td>-18</td>
<td>158</td>
<td>-26</td>
</tr>
<tr>
<td>5 - Supervisors</td>
<td>120</td>
<td>-17</td>
<td>-20</td>
<td>5</td>
<td>-3</td>
</tr>
<tr>
<td>6 - Supervisors: Crafts &amp; Trades</td>
<td>41</td>
<td>1</td>
<td>-1</td>
<td>13</td>
<td>1</td>
</tr>
<tr>
<td>7 - Administrative &amp; Senior Clerical Personnel</td>
<td>2082</td>
<td>-50</td>
<td>-5</td>
<td>413</td>
<td>-41</td>
</tr>
<tr>
<td>8 - Skilled Sales &amp; Service Personnel</td>
<td>72</td>
<td>-7</td>
<td>1</td>
<td>11</td>
<td>-3</td>
</tr>
<tr>
<td>9 - Skilled Crafts &amp; Trades Workers</td>
<td>174</td>
<td>2</td>
<td>6</td>
<td>29</td>
<td>-7</td>
</tr>
<tr>
<td>10 - Clerical Personnel</td>
<td>816</td>
<td>53</td>
<td>19</td>
<td>143</td>
<td>-28</td>
</tr>
<tr>
<td>11 - Intermediate Sales &amp; Service Personnel</td>
<td>147</td>
<td>6</td>
<td>-5</td>
<td>13</td>
<td>-7</td>
</tr>
<tr>
<td>12 - Semi-Skilled Manual Workers</td>
<td>54</td>
<td>24</td>
<td>-1</td>
<td>8</td>
<td>-3</td>
</tr>
<tr>
<td>13 - Other Sales &amp; Service Personnel</td>
<td>528</td>
<td>-14</td>
<td>-44</td>
<td>21</td>
<td>-24</td>
</tr>
<tr>
<td>14 - Other Manual Workers</td>
<td>13</td>
<td>-1</td>
<td>1</td>
<td>-1</td>
<td>-1</td>
</tr>
</tbody>
</table>
EXTERNAL AVAILABILITY COMPARISON:
UNIVERSITY OF TORONTO STAFF

Figures indicate the difference between University of Toronto Response rates and External Availability statistics. Green indicates U of T is above the market availability and red is below.

<table>
<thead>
<tr>
<th>Employee Group</th>
<th>Total</th>
<th>Women</th>
<th>Persons with Disabilities</th>
<th>Racialized / Persons of Colour</th>
<th>Indigenous / Aboriginal People of North America</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 - Senior Managers</td>
<td>0.0%</td>
<td>22.0%</td>
<td>-5.0%</td>
<td>7.0%</td>
<td>-3.0%</td>
</tr>
<tr>
<td>2 - Middle &amp; Other Managers</td>
<td>6.0%</td>
<td>21.0%</td>
<td>5.0%</td>
<td>5.0%</td>
<td>-2.0%</td>
</tr>
<tr>
<td>3 - Professionals</td>
<td>17.0%</td>
<td>6.0%</td>
<td>-1.0%</td>
<td>14.0%</td>
<td>-2.0%</td>
</tr>
<tr>
<td>4 - Semi-Professionals &amp; Technicians</td>
<td>8.0%</td>
<td>-4.0%</td>
<td>-2.0%</td>
<td>17.0%</td>
<td>-3.0%</td>
</tr>
<tr>
<td>5 - Supervisors</td>
<td>1.0%</td>
<td>-14.0%</td>
<td>-17.0%</td>
<td>5.0%</td>
<td>-3.0%</td>
</tr>
<tr>
<td>6 - Supervisors: Crafts &amp; Trades</td>
<td>0.0%</td>
<td>2.0%</td>
<td>-3.0%</td>
<td>32.0%</td>
<td>2.0%</td>
</tr>
<tr>
<td>7 - Administrative &amp; Senior Clerical Personnel</td>
<td>18.0%</td>
<td>-2.0%</td>
<td>0.0%</td>
<td>20.0%</td>
<td>-2.0%</td>
</tr>
<tr>
<td>8 - Skilled Sales &amp; Service Personnel</td>
<td>1.0%</td>
<td>-9.0%</td>
<td>2.0%</td>
<td>16.0%</td>
<td>-4.0%</td>
</tr>
<tr>
<td>9 - Skilled Crafts &amp; Trades Workers</td>
<td>1.0%</td>
<td>1.0%</td>
<td>4.0%</td>
<td>17.0%</td>
<td>-4.0%</td>
</tr>
<tr>
<td>10 - Clerical Personnel</td>
<td>7.0%</td>
<td>6.0%</td>
<td>2.0%</td>
<td>18.0%</td>
<td>-3.0%</td>
</tr>
<tr>
<td>11 - Intermediate Sales &amp; Service Personnel</td>
<td>1.0%</td>
<td>4.0%</td>
<td>-3.0%</td>
<td>9.0%</td>
<td>-4.0%</td>
</tr>
<tr>
<td>12 - Semi-Skilled Manual Workers</td>
<td>0.0%</td>
<td>45.0%</td>
<td>-1.0%</td>
<td>15.0%</td>
<td>-5.0%</td>
</tr>
<tr>
<td>13 - Other Sales &amp; Service Personnel</td>
<td>5.0%</td>
<td>-3.0%</td>
<td>-8.0%</td>
<td>4.0%</td>
<td>-5.0%</td>
</tr>
<tr>
<td>14 - Other Manual Workers</td>
<td>0.0%</td>
<td>-8.0%</td>
<td>10.0%</td>
<td>-7.0%</td>
<td>-7.0%</td>
</tr>
</tbody>
</table>
EXTERNAL AVAILABILITY COMPARISON:

UNIVERSITY OF TORONTO FACULTY

Figures indicate the difference between University of Toronto Response rates and External Availability statistics, multiplied by the number of U of T employees in each EEOG. Green indicates U of T is above the market availability and red is below.

Faculty analysis is compared against NOC 4011 (Statistics Canada’s 2016’ National Occupational Classification’. NOC 4011 consists of ‘University professors and lecturers’). The NOC comparator is used for faculty members, as the EEOG system does not provide a suitable comparison group for those in this highly specialized employee group.

<table>
<thead>
<tr>
<th></th>
<th># Employees</th>
<th>Gap - Women</th>
<th>Gap - Persons with Disabilities</th>
<th>Gap - Racialized / Persons of Colour</th>
<th>Gap - Indigenous / Aboriginal People of North America</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty</td>
<td>3415</td>
<td>102</td>
<td>-72</td>
<td>-19</td>
<td>-9</td>
</tr>
</tbody>
</table>

2019

UNIVERSITY OF TORONTO FACULTY

Figures indicate the difference between University of Toronto Response rates and External Availability statistics, multiplied by the number of U of T employees in each EEOG. Green indicates U of T is above the market availability and red is below.

Faculty analysis is compared against NOC 4011 (Statistics Canada’s 2016’ National Occupational Classification’. NOC 4011 consists of ‘University professors and lecturers’). The NOC comparator is used for faculty members, as the EEOG system does not provide a suitable comparison group for those in this highly specialized employee group.

<table>
<thead>
<tr>
<th></th>
<th>% Employees</th>
<th>Gap - Women</th>
<th>Gap - Persons with Disabilities</th>
<th>Gap - Racialized / Persons of Colour</th>
<th>Gap - Indigenous / Aboriginal People of North America</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty</td>
<td>29.0%</td>
<td>3.0%</td>
<td>-2.0%</td>
<td>-1.0%</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

2019

UNIVERSITY OF TORONTO LIBRARIANS

Figures indicate the difference between University of Toronto Response rates and External Availability Statistics, multiplied by the number of U of T employees in each EEOG. Green indicates U of T is above the market availability and red is below.

<table>
<thead>
<tr>
<th></th>
<th># Employees</th>
<th>Gap - Women</th>
<th>Gap - Persons with Disabilities</th>
<th>Gap - Racialized / Persons of Colour</th>
<th>Gap - Indigenous / Aboriginal People of North America</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty</td>
<td>161</td>
<td>114</td>
<td>99</td>
<td>-7</td>
<td>-2</td>
</tr>
</tbody>
</table>

2019

UNIVERSITY OF TORONTO LIBRARIANS

Figures indicate the difference between University of Toronto Response rates and External Availability Statistics. Green indicates U of T is above the market availability and red is below.

<table>
<thead>
<tr>
<th></th>
<th>% Employees</th>
<th>Gap - Women</th>
<th>Gap - Persons with Disabilities</th>
<th>Gap - Racialized / Persons of Colour</th>
<th>Gap - Indigenous / Aboriginal People of North America</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty</td>
<td>1.0%</td>
<td>19.0%</td>
<td>5.0%</td>
<td>-4.0%</td>
<td>-1.0%</td>
</tr>
</tbody>
</table>
## APPENDIX F: BREAKDOWN OF EMPLOYEE GROUPS

The employment groups that comprise each subarea referenced in this report are defined below:

<table>
<thead>
<tr>
<th>Employment Group</th>
<th>Personnel Subarea</th>
</tr>
</thead>
<tbody>
<tr>
<td>Faculty</td>
<td>Academic</td>
</tr>
<tr>
<td>Librarians</td>
<td>Librarian</td>
</tr>
<tr>
<td>Non-Unionized Administrative Staff</td>
<td>Admin/Confidential</td>
</tr>
<tr>
<td></td>
<td>Professional &amp; Managerial (PM)</td>
</tr>
<tr>
<td></td>
<td>Pres/V-P/V Provost</td>
</tr>
<tr>
<td></td>
<td>Research Associate</td>
</tr>
<tr>
<td>Other Unionized Staff</td>
<td>CUPE 3261, 89 Chestnut</td>
</tr>
<tr>
<td></td>
<td>CUPE 3261, Full-time</td>
</tr>
<tr>
<td></td>
<td>CUPE 3261, Part-time</td>
</tr>
<tr>
<td></td>
<td>CUPE 2484</td>
</tr>
<tr>
<td></td>
<td>CUPE 1230 (Full-time &amp; Part-time)</td>
</tr>
<tr>
<td></td>
<td>OPSEU 519</td>
</tr>
<tr>
<td></td>
<td>OPSEU 578</td>
</tr>
<tr>
<td></td>
<td>Unifor FT L2003</td>
</tr>
<tr>
<td>Trades and Services</td>
<td>Carpenters &amp; Allied Workers, Local 27 IBEW 353 (Electricians)</td>
</tr>
<tr>
<td></td>
<td>IBEW 353 (Locksmiths / Mechanics)</td>
</tr>
<tr>
<td></td>
<td>UA Local 46 SMWIA Local 30</td>
</tr>
<tr>
<td>United Steel Workers</td>
<td>USW</td>
</tr>
</tbody>
</table>
TRI-CAMPUS EQUITY OFFICES
Office of the Vice-President,
Human Resources & Equity
vp.hre@utoronto.ca

Accessibility for Ontarians with Disabilities Act (AODA) Office
hrandequity.utoronto.ca/inclusion/accessibility

Anti-Racism and Cultural Diversity Office
antiracism.utoronto.ca

Community Safety Office
communitysafety.utoronto.ca

Family Care Office
familycare.utoronto.ca

Health & Well-being Programs & Services*
uoft.me/hwb

Sexual & Gender Diversity Office
sgdo.utoronto.ca

Sexual Violence Prevention & Support Centre
svpscentre.utoronto.ca

RELATED RESOURCES
Equity at U of T
equity.utoronto.ca

Office of Indigenous Initiatives
indigenous.utoronto.ca

Indigenous Student Services at First Nations House
studentlife.utoronto.ca/fnh

Multi-Faith Centre
studentlife.utoronto.ca/mf

Safety
safety.utoronto.ca

UTM MISSISSAUGA CAMPUS
Equity, Diversity & Inclusion Office
utm.utoronto.ca/equity-diversity

Accessibility Services†
utm.utoronto.ca/accessibility

Health & Counselling Centre†
utm.utoronto.ca/health

UTSG DOWNTOWN CAMPUS
Accessibility Services†
studentlife.utoronto.ca/as

Health & Wellness Centre†
studentlife.utoronto.ca/hwc

UTSC SCARBOROUGH CAMPUS
Equity, Diversity & Inclusion Office†
utsc.utoronto.ca/edio

AccessAbility Services†
utsc.utoronto.ca/~ability

Health & Wellness Centre†
utsc.utoronto.ca/hwc

* Staff and Faculty Only
† Students Only